# **Investor Presentation - Q4-FY 2024**

1.3

# SIB MIRROR+ FAST. SECURE. CONVENIENT. TRUST MEETS TECH SINCE 1929



Download Now

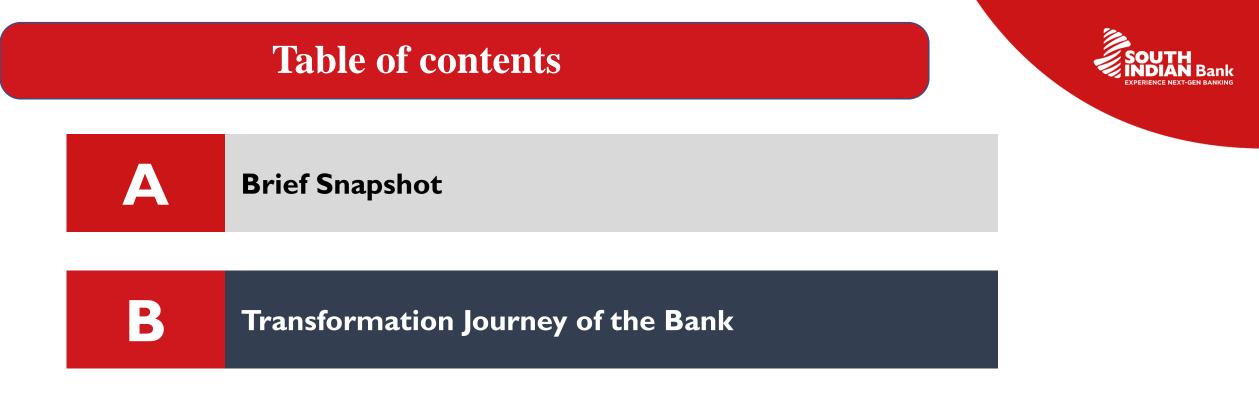




No representation or warranty, express or implied is made as to, and no reliance should be placed on, the fairness, accuracy, completeness or correctness of such information or opinions contained herein. The information contained in this presentation is only current as of its date.

Certain statements made in this presentation may not be based on historical information or facts and may be "forward looking statements", incl uding those relating to the Company's general business plans and strategy, its future financial condition and growth prospects, and future devel opments in its industry and its competitive and regulatory environment. Actual results may differ materially from these forward-looking statem ents due to a number of factors, including future changes or developments in the Company's business, its competitive environment and political , economic, legal and social conditions in India. This communication is for general information purpose only, without regard to specific objecti ves, financial situations and needs of any particular person.

This presentation does not constitute an offer or invitation to purchase or subscribe for any shares in the Company and neither any part of it sha Il form the basis of or be relied upon in connection with any contract or commitment whatsoever. The Company may alter, modify or otherwise change in any manner the content of this presentation, without obligation to notify any person of such revision or changes. This presentation ca n not be copied and/or disseminated in any manner.



About South Indian Bank – Key Investment Highlights



C



# **Brief Snapshot**

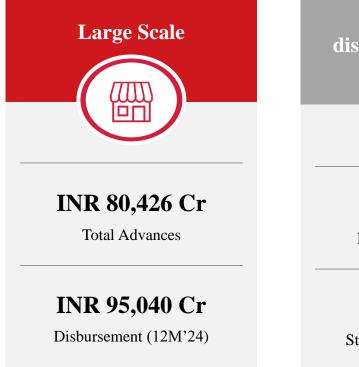
Transformation Journey of the Bank

About South Indian Bank – Key Highlights

Annexure

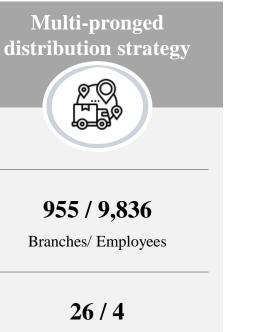
### **Brief Snapshot (Mar'24)**





INR 101,920 Cr

Deposits



States / Union Territories

**97.54%** Digital Transactions



4.50%

GNPA

1.46%

NNPA

79.10%

PCR (incl. w/off)

68.66%

PCR (excl. w/off)



INR 1,070.1 Cr PAT

3.31%

NIM

0.91% & 12.13%

RoA & RoE



**Brief Snapshot** 

# **Transformation Journey of the Bank**

About South Indian Bank – Key Highlights

Annexure

### Significant transformation of business since September 2020



### Churned around 70% of overall loan book since October 1, 2020

	As of Sep'20
Rs. in crore	Old Book
Loan book	65,349
Share of A+ rated in Large Corporate	66%
GNPA	3,182
% of GNPA - Total Book	4.87%
Net NPA	1,655
% of Net NPA - Total Book	2.53%

Current Book (As of Mar'24)				
Overall Book	Old Book	New Book		
80,426	23,813	56,613		
96%	45%	98%		
3620	3,444	176		
4.50%	14.46%	0.31%		
1,135	1,090	45		
1.41%*	4.58%	0.08%		

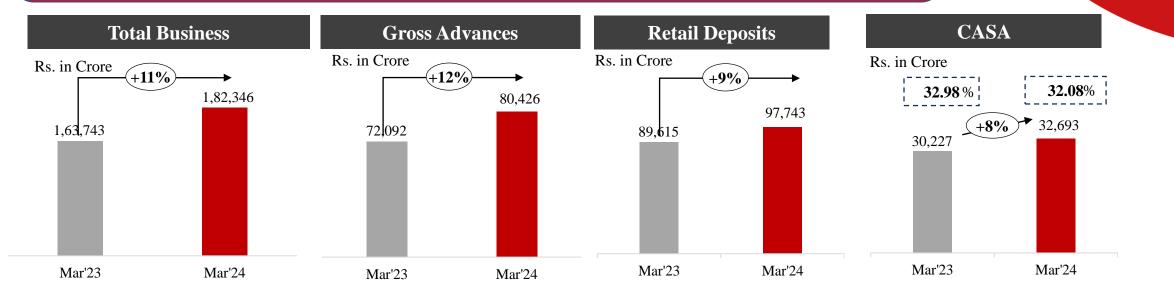
Key Considerations in transformation Journey

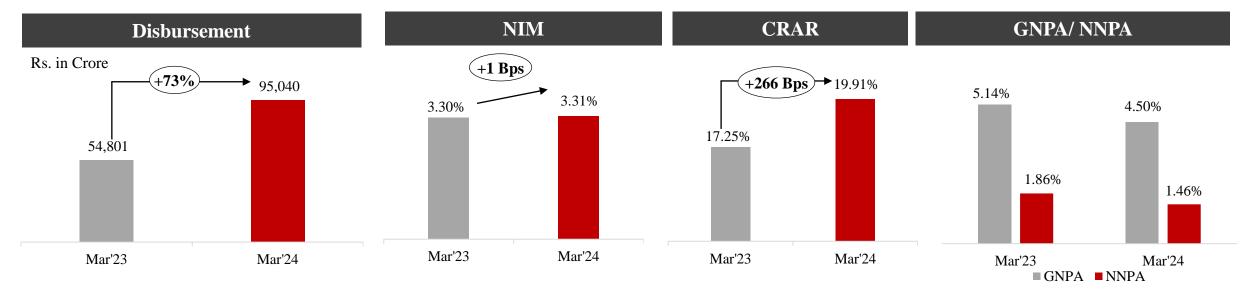
- ➤ Focus on A+ rated in large corporates
- Reduction in large ticket size  $\succ$ and loans increase in granularity
- Diversification of loan book  $\geq$ into other segments
- $\succ$  Using technology to reduce cost

\* Net NPA to Gross Advance

## Leading to improvement in various key metrics- Mar 2023 vs Mar 2024









Brief Snapshot

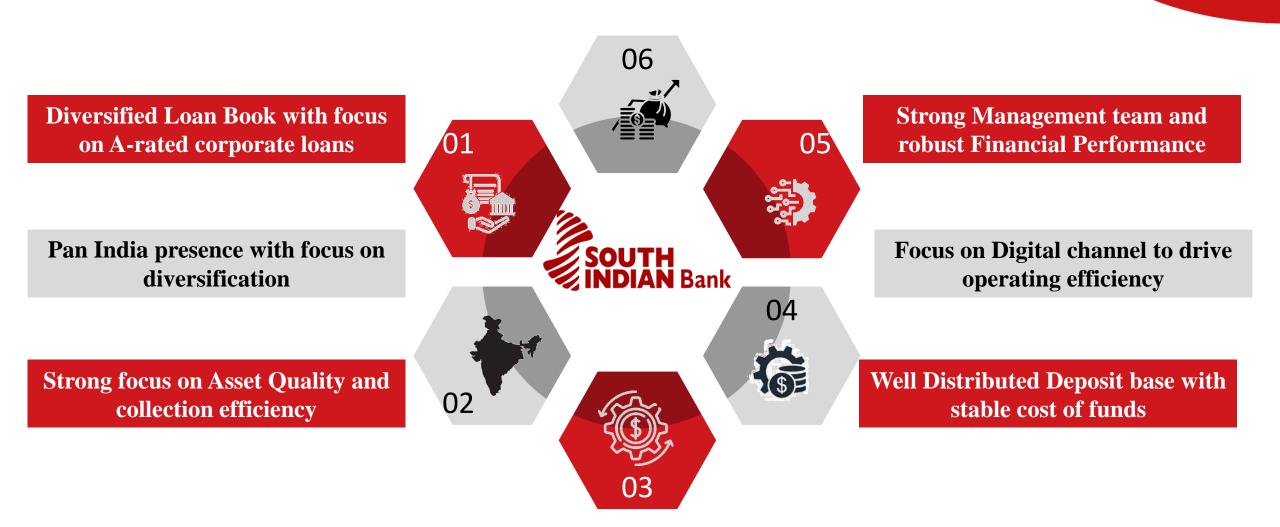
Transformation Journey of the Bank

# **About South Indian Bank – Key Highlights**

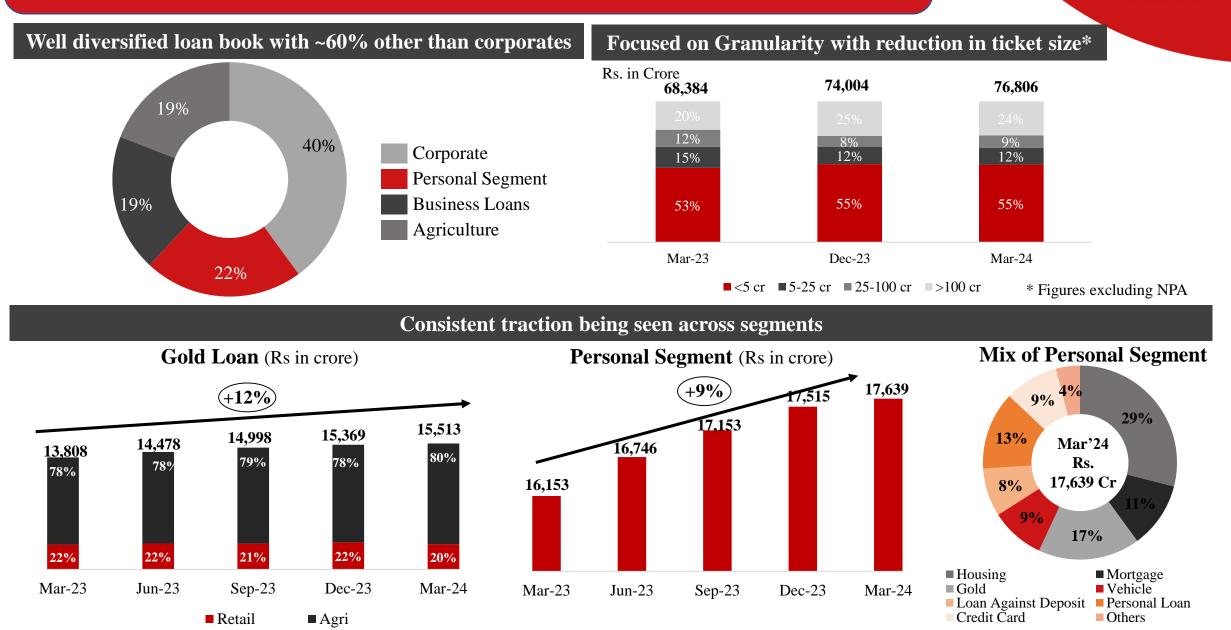
Annexure

## **Key Highlights**



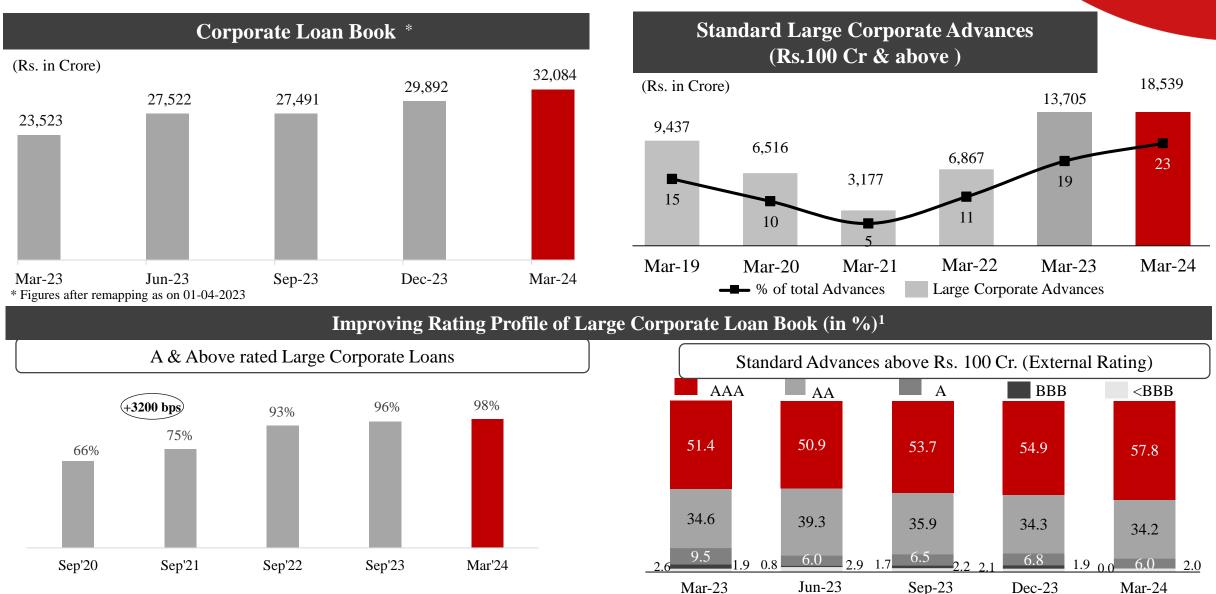


### **#1. Diversified Loan Book with granularity and growth**



### **#1. Increasing share of A rated corporate loans**



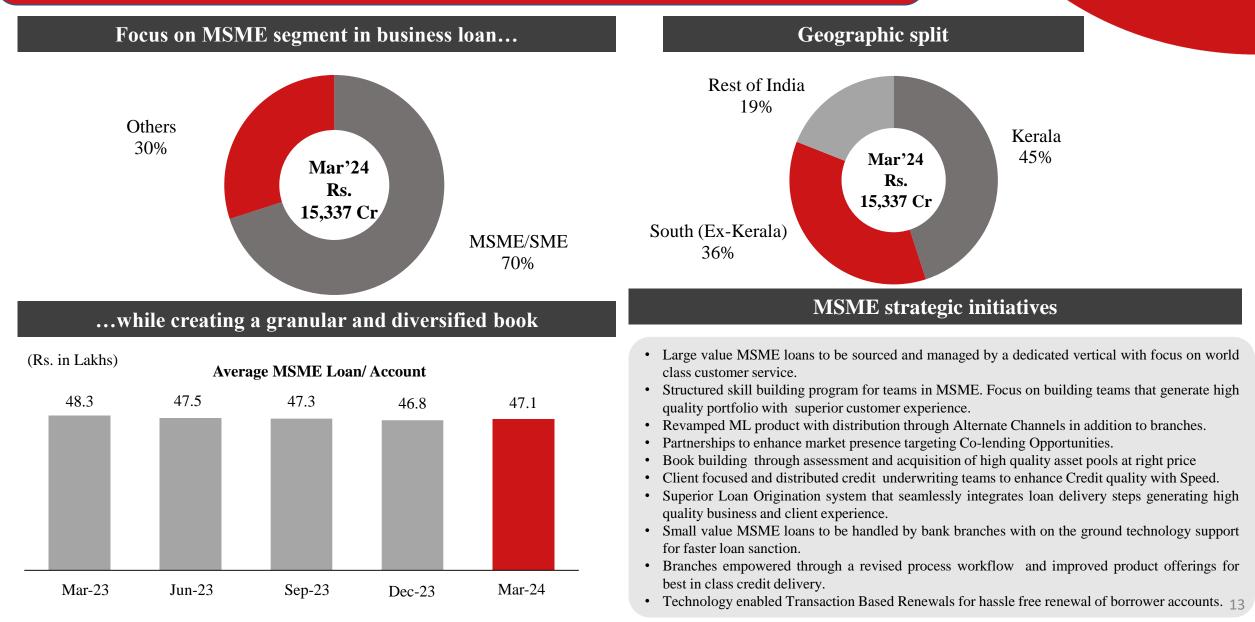


12

1. Does not include exposure to unrated state government owned entity

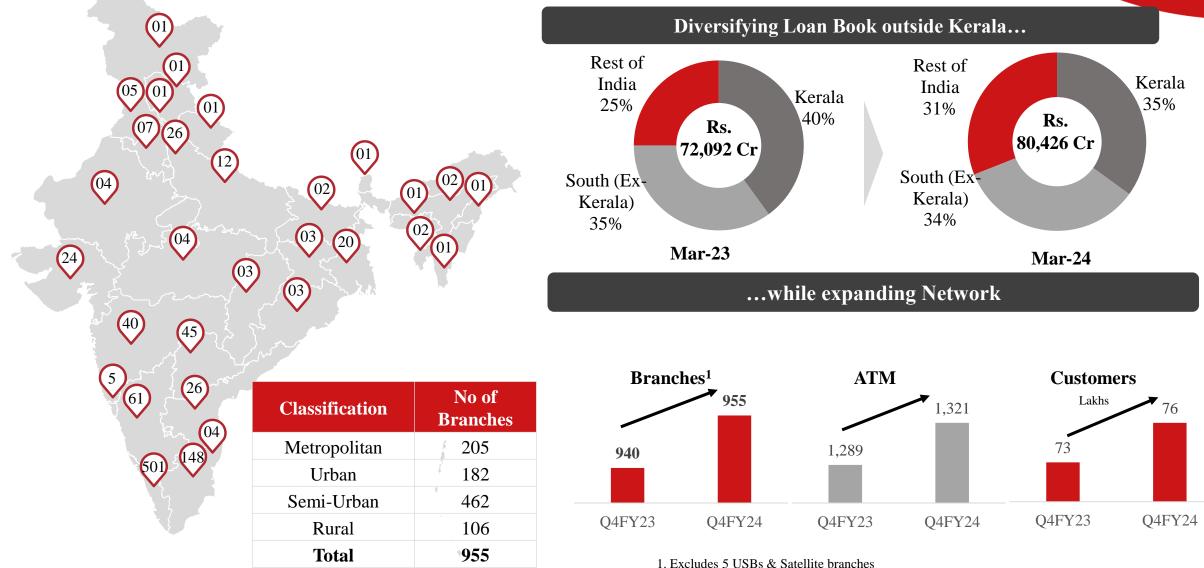
### **#1. MSME Loans comprise mainly of High-Yield Portfolio**





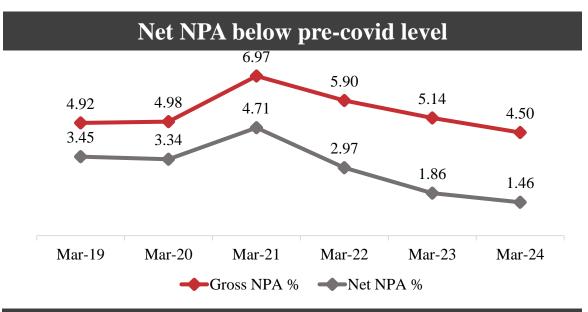
### **#2. Pan India presence with focus on diversification**



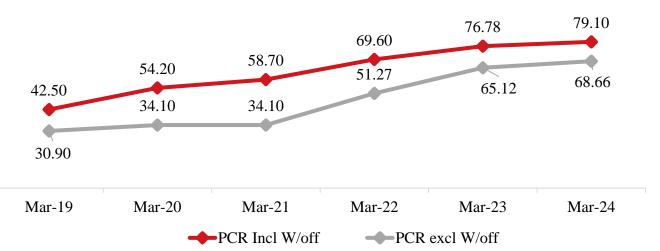


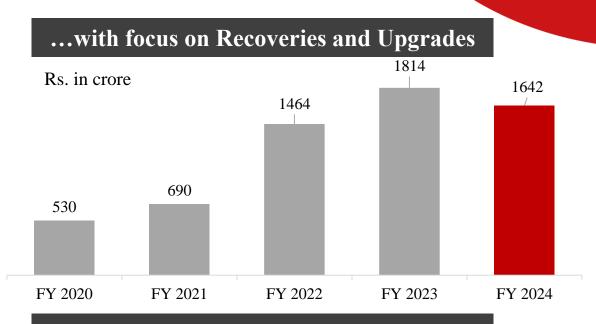
### **#3. Strong focus on improving asset quality and collection efficiency**



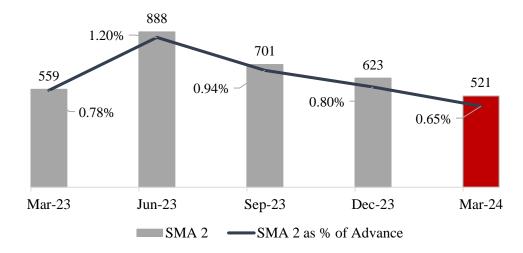


### Significant improvement in PCR...



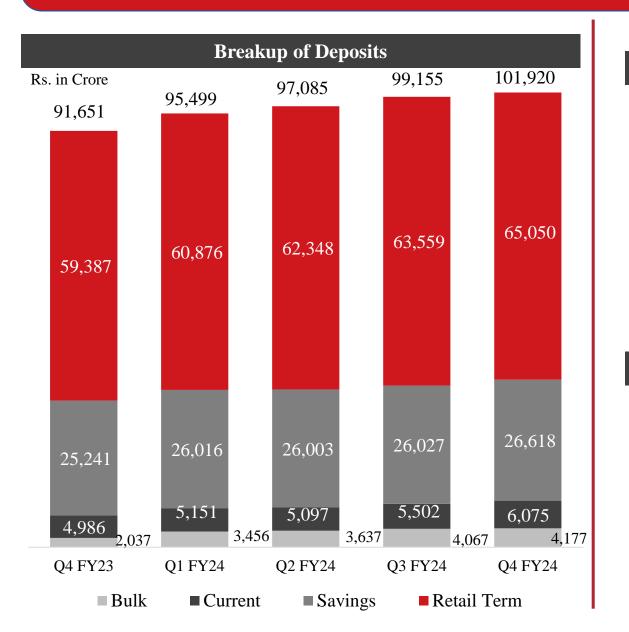


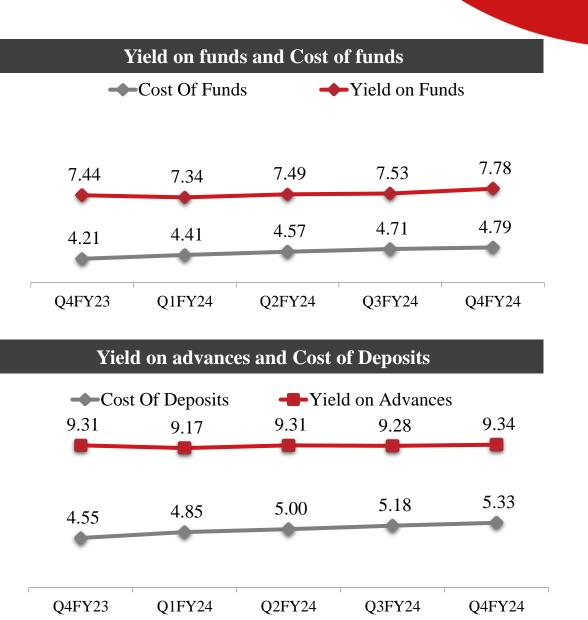
### ...and reduced SMA 2



### **#4. Well Distributed Deposit Base with stable Cost of Funds**



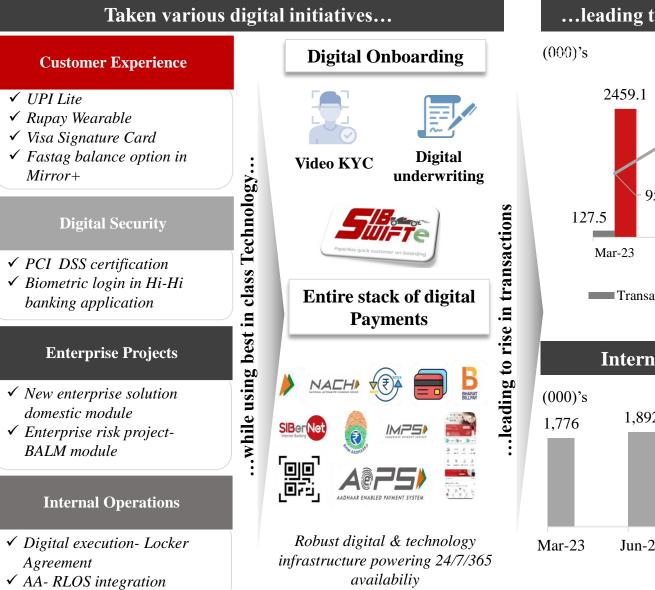




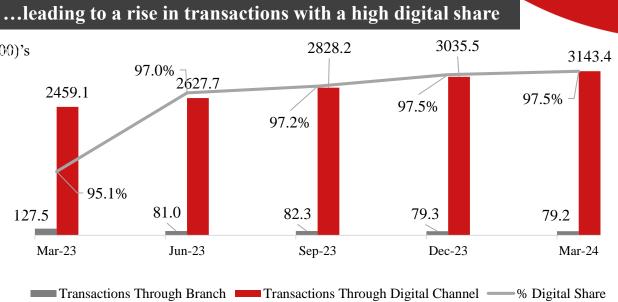
16

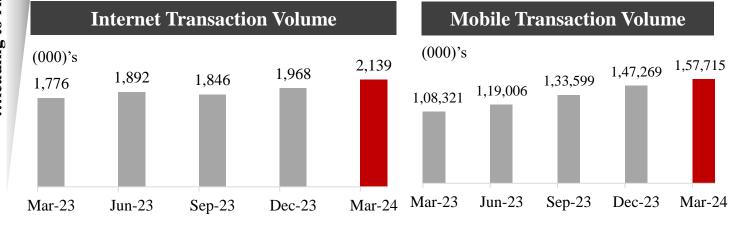
# **#5. Digital Banking has been rising...**





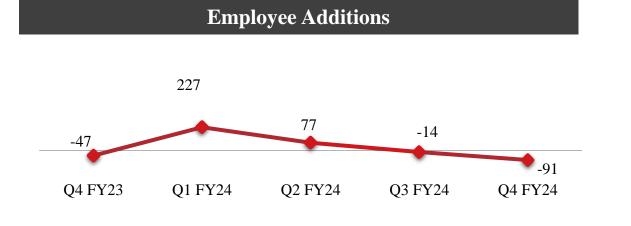
Initiatives Across the Organization.



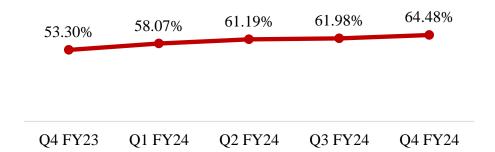


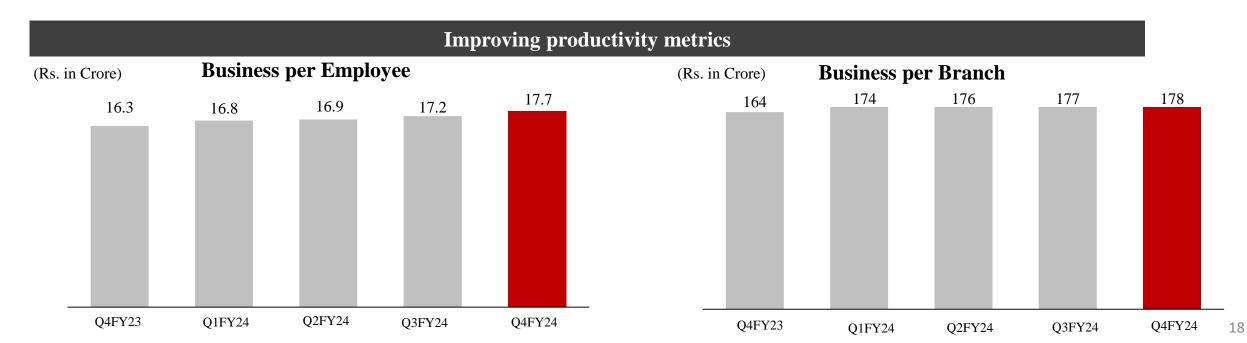
### ... creating operational efficiency





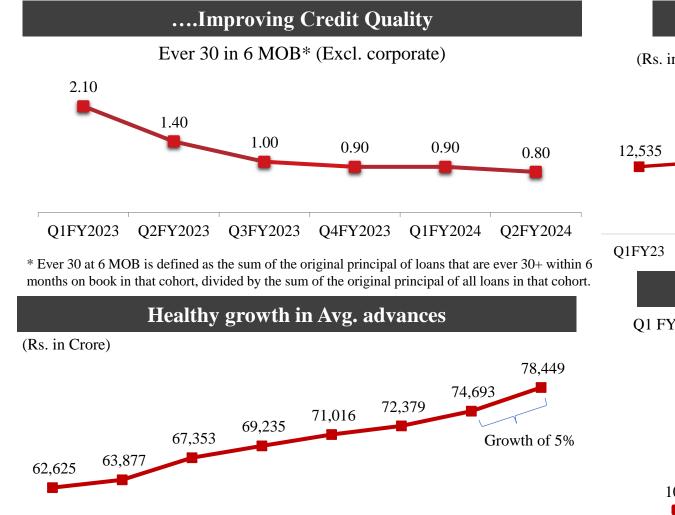






### ...Focus on Retail advances and CASA





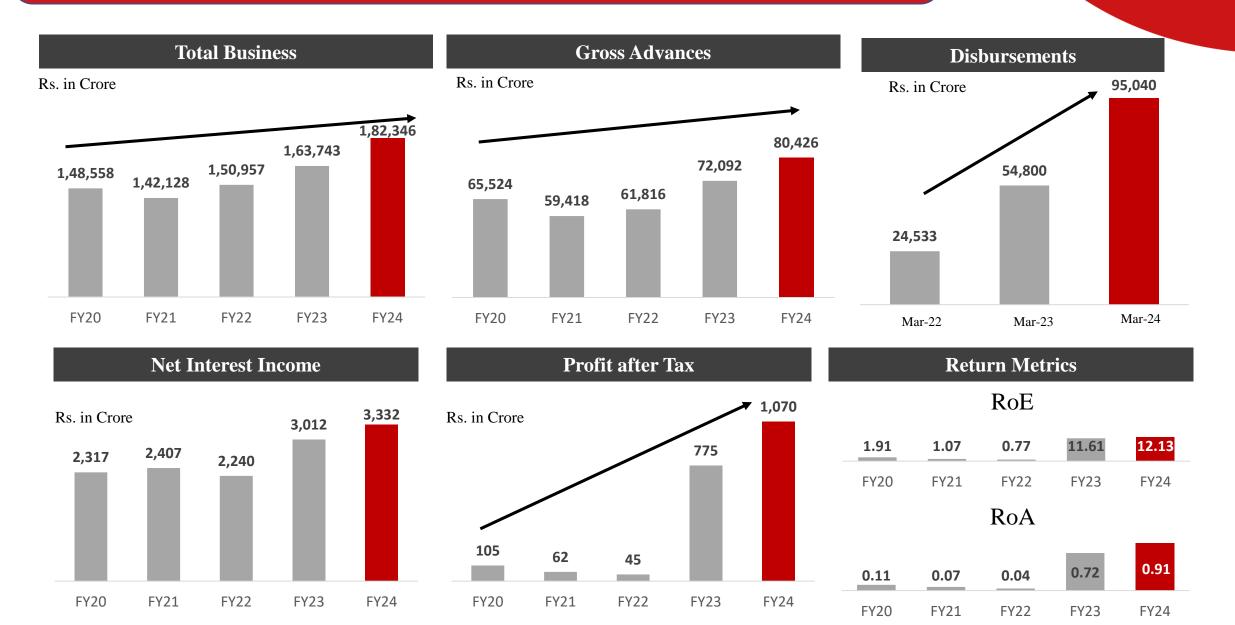
Q1FY23 Q2FY23 Q3FY23 Q4FY23 Q1FY24 Q2FY24 Q3FY24 Q4FY24

....Increased loan disbursals (Rs. in Crore) 29,233 22,342 22,106 21,349 17,835 13<u>,5</u>34 Growth of 31% 10,863 **Q2FY23 Q3FY23** Q4FY23 Q1FY24 **Q2FY24** Q3FY24 **Q4FY24** Significant growth in CASA sourcing **CASA - AQB in newly opened accounts** Q1 FY23 Rebased to 100 163 116 112 109 100 95 96

Q1FY23 Q2FY23 Q3FY23 Q4FY23 Q1FY24 Q2FY24 Q3FY24 Q4FY24

19





20

# **Five Areas of Focus**

- Enhancing Portfolio Resilience
- Improving Branch Productivity
- Cost Optimisation
- Growing Non-branch Distribution & Leveraging Partnerships
- Enhancing Control / Compliance Architecture

# **Enhancing Portfolio Resilience**





- Granularising the portfolio
  - Significant progress in building new 'granular' products
    - Launched Affordable Housing, Commercial Vehicle / Equipment and Relaunched LAP
  - Building 'Frictionless' processes
    - Modifying existing LOS systems to create 'swim-lanes' for targeted segment
      - Fully automated GST Based MSME < 2crores launched
      - Automated renewal processes for MSME Overdrafts upto 2 crores.
      - Large number of projects initiated to improve efficiencies and reduce TAT
    - Building high-quality score-cards to facilitate risk acceptance
      - Score Cards for GST Business Loan, Affordable Housing and Commercial Vehicles / Equipment built
    - Modifying policies to reduce 'wax' and improving customer centricity
      - Modified systems to provide Housing loan financial sanction within 45 minutes
      - Rationalised application forms and data requirements for retails loans HL/ML, PL,VL and EL
      - New MSME GST Based loan provides full visibility at Branches to improve customer experience
  - Making processes 'front facing'
    - Empowering the Branch to meet customer needs (and thereby building differentiation)
    - Ensuring quality through the system
  - Renew Growth of MSME business
    - Tap MSME across its life cycle / product lines

# **Improving Branch Productivity**





- Improving "Tooth to Tail" ratio
  - From 75:25 to 85:15 over time Improved to 79:21 (April 2024)
- Launched **'Sales Value Addition'\* metric** to track sales activities at Branch level.
  - Sales Value Addition Metric being reviewed / corrected basis experience during Q4, FY 24
    - Will enable comparison of branch productivity over time
  - Sales Value Addition for the quarter estimated to cover approximately one third of the branch cost.
    - 202 Branches hit qualifying criteria (meeting 50% of branch costs) a significantly higher number than expected basis historical trends
  - Significant growth in branch sales:
    - Current Account origination grew fourfold in Q4
    - 26% growth Q-o-Q in HL and 23% growth Q-o-Q in Auto Loan disbursals.

# • Enhance Branch Capabilities

• Ambitious plan to train / retrain branch staff initiated

# **Improving Revenue : Expense Dynamic**

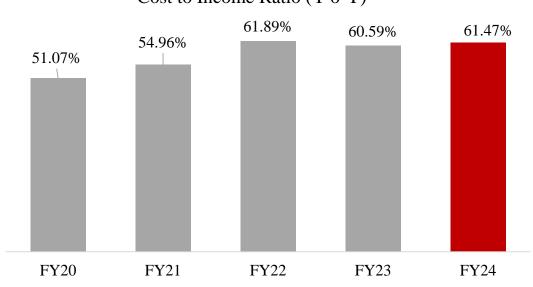




- Controllable expenses are 1/3 of total
- Need to grow revenues
  - Higher yielding products launched Affordable Housing,

LAP, Commercial Vehicles / Equipment

- Concerted attempt to price assets right and to change asset mix
  - Some initial successes, however, long journey ahead
- Reassigning staff to customer facing roles to increase production
- Immediate / Near term action steps:
  - Hiring reduction
    - Staffing count has reduced from last quarter
  - Branch review based on Sales Value Added & Service Intensity
    - Branches with Low Sales Value Added and Low Service Intensity to be reviewed to be initiated
  - Review other expense heads judiciously excising cost



Cost to Income Ratio (Y-o-Y)

# Growing Non-Branch Distribution & Leveraging Partnerships





- Aim to actively engage traditional and non-traditional counterparties
  - Significant progress in establishing relationships with traditional counterparties
- Multiple conversations on-going with non-traditional counterparties
  - Ensuring compliance to evolving regulatory norms a key pre-cursor to starting business
- New 'Digital Banking' unit created to fast track 'non-traditional' business as well as increase SIB's salience in the web
  - Appointed our erstwhile CCO as new head of Non-Traditional Relationships
    - Critical change given the regulatory sensitivity of the role

# **Enhancing the Control Environment**

• Appointed a new Chief Compliance Officer – a senior member of the team who had previously served as the CFO - with the remit to ensure control / compliance environment is strengthened



#### (Rs. in Crore)

Rs. in Crore	Q4-FY24	Q4-FY23	Y-0-Y (%)	Q3-FY24	Q-0-Q (%)	FY24
Net Interest Income	875	857	2%	819	7%	3332
Non Interest Income	346	345	0%	452	(23%)	1515
- Core Fee Income	191	158	21%	179	7%	701
- Treasury & Forex	80	(50)	260%	158	(49%)	352
- Other	75	237	(68%)	115	(35%)	462
Total Income	1,221	1,203	1%	1,271	(4%)	4,847
Operating Expenses*	787	641	23%	788	0%	2979
<b>Operating Profit</b>	434	562	(23%)	483	(10%)	1,868
Provisions & Contingencies#	41	39	5%	49	(16%)	339
Profit Before Tax	393	523	(25%)	434	(9%)	1,529
Provision for Tax	105	189	(44%)	129	(19%)	459
Profit After Tax	288	334	(14%)	305	(6%)	1,070



(Rs. in Crore)

Particulars	Q4-FY24	Q4-FY23	<b>Y-0-Y</b> (%)	Q3-FY24	Q-0-Q (%)
Capital & Liabilities	1,17,413	1,07,698	9%	1,13,514	3%
Capital	262	209	25%	209	25%
Reserves and Surplus	8,562	6,465	32%	7,185	19%
Deposits	101,920	91,651	11%	99,154	3%
Borrowings	3,912	6,994	(44%)	4,213	(7%)
Other Liabilities & Provisions	2,757	2,378	16%	2,753	0%
Assets	1,17,413	1,07,698	9%	1,13,514	3%
Cash & Balances with RBI	6,660	4,639	44%	5,056	32%
Balances with Banks	3,362	2,441	38%	1,823	84%
Investments	23,977	24,642	(3%)	25,335	(5%)
Advances	78,061	69,804	12%	75,340	4%
Fixed Assets	966	878	10%	931	4%
Other Assets	4,386	5,294	(17%)	5,029	(13%)
<b>Business (Advances + deposits)</b>	1,79,981	1,61,456	11%	1,74,494	3%
Current Accounts	6,075	4,986	22%	5,502	10%
Savings Accounts	26,618	25,241	5%	26,027	2%
CASA Ratio	32.08%	32.98%	(90 bps)	31.80%	28 bps

# **Key Metrics – Quarterly**



Douttour		FY	24			FY	23	
Particulars	Q4	Q3	Q2	Q1	Q4	Q3	Q2	Q1
Net Interest Margin (NIM)	3.38%	3.19%	3.31%	3.34%	3.67%	3.52%	3.21%	2.74%
CRAR Basel III	19.91%	15.60%	16.69%	16.49%	17.25%	16.25%	16.04%	16.25%
RoAA (Annualized)	0.98%	1.07%	0.97%	0.73%	1.26%	0.56%	0.65%	0.46%
Provision Coverage	79.10%	77.97%	77.82%	76.54%	76.78%	74.51%	72.79%	70.11%
CASA	32.08%	31.80%	32.03%	32.64%	32.98%	33.81%	34.53%	34.4%
Gross NPA	4.50%	4.74%	4.96%	5.13%	5.14%	5.48%	5.67%	5.87%
Net NPA	1.46%	1.61%	1.70%	1.85%	1.86%	2.26%	2.51%	2.87%
Book Value per Share (Rs.)	33.7	35.3	33.9	32.9	31.9	30.4	29.8	28.8
Earnings per Share (Rs.) (Annualized)	5.1	5.0	4.6	3.9	3.7	2.8	3.2	2.2
<b>Customer Touch Points</b>								
Kerala	501	500	500	499	498	496	497	497
South Ex Kerala	284	283	280	279	279	275	273	273
Rest of India	170	165	164	163	163	157	156	156
Total	955	948	944	941	940	928	926	926

# Provisions



(Rs. in Crore)

Particulars	Q4FY24	Q3FY24	Q4FY23
For NPA & NPI	41	46	78
For Standard Assets	7	(10)	(18)
For Restructured Advances/Sacrifices & FITL	(9)	(15)	(16)
For Unhedged Forex Exposure	1	-	2
Others	1	28	(7)
Taxes	105	129	189
Total Provisions	146	178	228

# **Stressed Assets**

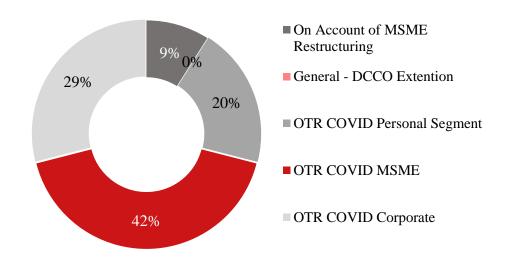


#### (Rs. in Crore) 1,516 (Rs. in Crore) 1,516 1,297 1,159

### **Covid One Time Restructuring (OTR)**

Rs. in Crore	Covid 1.0	Covid 2.0	Total
MSME	110	214	324
Personal loans	4	151	155
Other exposures	185	39	224
Total	300	404	703

### Sector Break up



#### **Security Receipts**

(Rs. in crore)

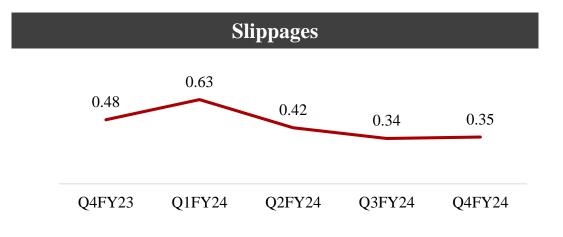
Security Receipts Outstanding as on Mar 31, 2024					
Book Value	Provision	NAV			
1,285.83	1,195.87	89.96			

# **Slippages & collection efficiency**



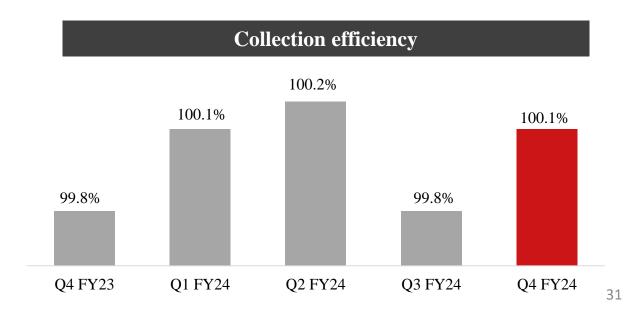
### Segment wise NPA slippages

Rs. in Crore	Q4-2024
Agriculture	32
Business Loans	163
Personal Segment	88
Corporate	0
Total	284



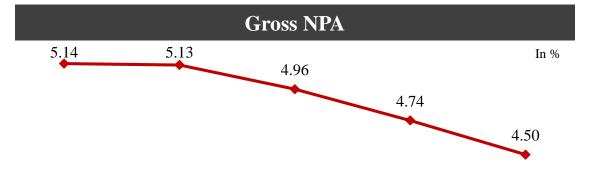
Segme	Segment wise GNFA				
Rs. in Crore	Q4-2023	Q1-2024	Q2-2024	Q3-2024	Q4-2024
Agriculture	548	513	490	490	464
Business Loans	1,938	2,243	2,188	2,152	2,120
Personal Segment	481	556	547	542	568
Corporate	741	492	489	498	469
Total	3,708	3,804	3,714	3,682	3,620

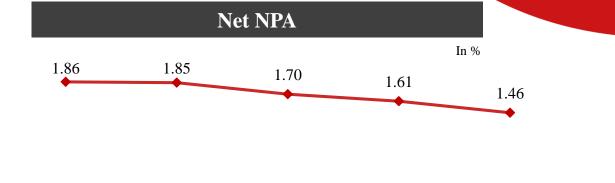
Segment wise CNPA



# **Non-Performing Assets**







Mar-23	Jun-23	Sep-23	Dec-2	23 N	Iar-24
	Gro	oss NPA M	lovement		
Rs. Cr.	Mar-23	Jun-23	Sep-23	Dec-23	Mar-24
Opening	3,844	3,708	3,804	3,714	3,682
Additions	358	487	315	306	289
Deductions	493	391	405	337	351
Closing	3,708	3,804	3,714	3,682	3,620

	1	I	I	I
Mar-23	Jun-23	Sep-23	Dec-23	Mar-24
			,	

#### Net NPA Movement

Rs. Cr.	Mar-23	Jun-23	Sep-23	Dec-23	Mar-24
Opening	1,530	1,294	1,326	1,234	1,212
Additions	218	336	207	185	211
Deductions	454	304	298	207	289
Closing	1,294	1,326	1,234	1,212	1,135

# Investments



Investment Book								
Details	Mar 23		<b>Dec 23</b>		Mar 24			
	Rs. in Crore	Modified Duration	Rs. in Crore	Modified Duration	Rs. in Crore	Modified Duration		
НТМ	19,688	2.79	22,374	4.23	21,242	4.82		
AFS	6,071	0.95	4,122	1.89	3,318	2.24		
HFT	255	5.14	158	1.34	719	0.10		
Total	26,014	2.48	26,654	3.97	25,279	4.48		

SLR & NON-SLR								
Rs. in Crore	Mar-23	Jun-23	Sep-23	Dec-23	Mar-24			
SLR	22,290	23,065	23,295	22,937	21,616			
NON-SLR	3,724	4,216	4,001	3,718	3,663			
Total	26,014	27,281	27,296	26,654	25,279			

# **Capital Composition**

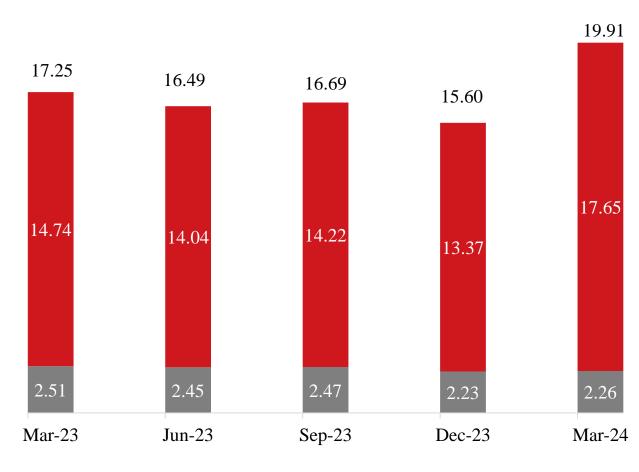


#### **Risk Weighted Assets Rs. in Crore** Mar 31, 2024 Dec 31, 2023 **Total Capital** 9,984.5 19.91% 7,843.86 15.60% 8,852.9 17.65% 13.37% - Tier I 6,726.14 - Of which CET1 8,352.9 16.66% 6,226.14 12.38% - Tier II 1,131.6 2.26% 1,117.71 2.23% **Risk Weighted** 50,143.77 50,291.85 Assets

The **Total Risk weighted assets to Total assets stands at 42.71%** as on March 31, 2024.

Total Capital Adequacy Ratio is well above the minimum regulatory requirement of 11.50%

### BASEL III





# **Awards & Recognitions**







South Indian Bank has once again secured a remarkable six awards at the **IBA Banking Technology Awards** this year.

The awards include:

- 1. Technology Bank of the Year (Winner)
- 2. Tech Talent & Organisation (Winner)
- 3. IT Risk Management (Winner)
- 4. Tech-enabled Financial Inclusion (Runner Up)
- 5. Fintech Collaboration (Special Mention)
- 6. Digital Sales & Engagement (Special Mention)

Securing these awards consistently underscores the bank's commitment to advancing in banking technology and highlights the digital prowess developed by South Indian Bank.



South Indian Bank received the **PCI DSS certification** which is an international benchmark for highest level of payment security in Cards.



# **Awards & Recognitions**





South Indian Bank won **Ibex India 2024 BFSI Tech Awards** in the category **"Excellence in Financial Inclusion Initiatives"**. The award was collected by Sanchay Sinha, CGM & Prajin Varghese, Head Mumbai Region.





Ms Azmat Habibulla, Chief Marketing Officer, South Indian Bank was honored with the prestigious title Laqshya Pitch CMO Awards 2024 for her innovative, creative, and collaborative efforts

South Indian Bank was bestowed with the prestigious "AMITY OUTSTANDING BANKING LEADERSHIP AWARD" for its exceptional commitment to DIGITAL INNOVATION. The accolade was presented by Amity University, Noida, during the esteemed INBUSH ERA WORLD SUMMIT 2024.



South Indian Bank won an award under the category "Excellent Cyber Security System" at the 8th elets BFSI CXO Awards



#### Mr. P R Seshadri MD & CEO, 30 years

▶ Bachelor's degree in Engineering from the Delhi College of Engineering and a Post Graduate Diploma in Management from IIM Bangalore.

An accomplished banker with more than 30 years of experience in Retail sales, distribution and lending business. Previously MD&CEO of Karur Vysya Bank, MD and Regional Sales and Distribution head Citibank N.A, Asia pacific, Singapore. MD and Regional head of lending businesses, Citibank N.A, Asia Pacific, Singapore.



#### Mr. Thomas Joseph K EVP & Chief Business Officer, 40 years

- Bachelors Degree in Engineering and Diploma in Management & CAIIB. Associated with SIB for 40 years
- Managed various portfolio including Credit, Risk Management, Technology, Marketing, Corporate Financial Management, Regional Head, and Human Resource.



### Mr. Anto George T

#### CGM - HR & Operations, **34 years**

- MBA in Human Resource management, Associated with SIB for more than 27 years.
- Head of HR, Handled Branch banking, Internal Audit & Vigilance, Fraud Management, Regional Head and Retail Banking.



#### Mr. Sanchay Kumar Sinha

CGM & Head (Distribution & Branch Banking) **31 years** 

- More than 30 years of extensive experience in retail distribution and institutional sales in industries like financial services, logistics and office automation.
- Associated with HDFC Bank, IndusInd Bank & Mahindra & Mahindra Ltd; Prolific experience in distribution and product management through branches, direct sales, telesales and partners





#### Mr. Sony A SGM & CIO, 32 years

Certified Information Systems Auditor from ISACA, USA and MBA. Over 27 years of experience in banking technology. Instrumental in setting up key systems like Business Process.

Management tools, CRM systems, Treasury & Risk Management. Leads the payment channels such as UPI, IMPS, Bharat QR, Bhim Aadhaar etc in the Bank.



### Ms. Biji S S

SGM & Group Business Head, **30 years** 

- MBA in Human Resource Management. Associated with SIB for more than 27 years.
- Heading Corporate Business, Secured Retail, Co-lending and SCF. Managed relationship with mid and large corporate clients in various regions of the Bank and vast experience in Branch banking. Successfully lead the largest region of the Bank.



#### Mr. Senthil Kumar

SGM-Collection & Recovery / MSME / AGRI, 29 years

Management graduate with 27 years of experience in banking and finance.

▶ 21 years of experience with ICICI Bank across Sales, Credit, Product, Recovery and Collection functions



**Ms. Minu Moonjely** SGM & Head Credit Underwriting, **28 years** 

Associated with SIB for more than 27 years. Head of Credit underwriting.

Vast experience across business functions like Credit underwriting, Branch Banking, Corporate Finance & Forex. Headed largest MSME region of the Bank



### Ms. Chithra H

SGM & Chief Compliance Officer, **31 years** 

► Fellow member of the Institute of Chartered Accountants of India & Certified Associate of the Indian Institute of Banking & Finance.

Associated with SIB for over 27 years. Rich experience in the field of Finance, Compliance, Risk, Treasury Back office, Branch operations and Regional Head.



### Mr. Nandakumar G

#### SGM & Chief of Internal Vigilance, 32 years

Associated with SIB for more than 27 years. Head of Inspection and Vigilance.

Vast experience across business functions like Branch/RO management, Retail Banking including Bancassurance and Marketing. Headed three large metro regions of the Bank.



### Mr. Harikumar L

GM - Strategic Alliances and Alternative Distribution, 27 years

Post Graduate in Management with more than 25 years of experience in the banking industry.

Previously worked in Axis Bank for more than two decades handling leadership roles in Retail Banking at Circle, Zonal & National level covering Branch Banking, NR Business, RM Channel& Wealth Channel



#### Mr. Sivaraman K

GM & Head Business Operations Group, **31 years** 

Associated with SIB for more than 27 years.

Rich experience in Branch Banking, Headed major regions of the bank, Credit Policy, Mid / Large Corporate CPC's.



MBA &CAIIB qualified, Has 27+ years of experience in the Banking Industry, extensively in non-retail credit. Previously worked in Axis Bank and was steering the complete life cycle of non-retail credit relationship after sanction of facilities. Provided first line of control to the Bank in overseeing effective management of various processes, including credit operations and monitoring.



#### Mr. Vinod A N

#### GM & Head of Treasury, 30 years

- Associated with Kotak Group & SBI during last 28 years. Masters in Financial Management (MFM) from JBIMS, Mumbai with more than 28 years of experience In Banking & Financial Markets.
- Has Treasury & Fund Management experience of 20 years in Money markets, Forex & Derivatives, Fixed Income & Equity Markets in the Front Office Dealing Room at SBI & Kotak Mahindra Bank.



#### Mr. Mohan T M GM & Head Legal Department , **35 years**

B.Com, LL.B Graduate. Also completed CAIIB and CS (Inter).

More than 28 years of experience in Banking. Previous experience of more than 6 years with Income Tax Appellate Tribunal and Apollo Tyres Ltd. HeadingLegal Department of SIB for more than 11 years.



### Mr. Jimmy Mathew

GM & Company Secretary, 18 years

- B. Com, ACS, ACMA, Certified CSR Professional, ICSI Post Membership Qualification in Corporate Governance and Certified Associate of the Indian Institute of Banking & Finance.
- Associated with SIB for more than 14 years. Proficient in handling various corporate law and Secretarial matters. Before joining the Bank has 4 years' experience as Company Secretary in other organisations.



### **Mr. Vinod Francis**

#### GM & Chief Financial Officer, 18 years

 Associate member of the Institute of Chartered Accountants of India & Certified Associate of the Indian Institute of Banking & Finance.
Associated with SIB for over 18 years. Rich experience in the field of Finance, Credit, Branch operations and Regional Head





Bachelors Degree in Engineering with certification in cyber security.

Experienced IT and cyber security professional with more than 25 years of combined IT/cyber security experience and currently handling the CISO role for the bank



#### **Mr. Biju E. Punnachalil** GM & Chief Risk Officer, **31 years**

Post Graduate in Physics, CFP<sup>®</sup> by FPSB, Certified Associate of the Indian Institute of Banking & Finance & Diploma in Treasury, Investment and Risk Management.

Associated with SIB for over 28 years. Rich experience in the field of Branch Banking, Treasury & Forex Operations and Risk Management





For further information, please contact:

The South Indian Bank Ltd. CIN - L65191KL1929PLC001017

Mr. Vinod Francis, GM & CFO vinodfrancis@sib.co.in

Mr. Prashanth George Tharakan, Head IR prashanthgt@sib.co.in

www.southindianbank.com



# **THANK YOU**