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SIB Mirror+



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# **Investor Presentation**







Invest in SIB Recurring Deposit through Mirror+ App

Overdraft facility up to 90% and

Q2-FY2023





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### **Transformation Journey**



#### Oct 2020 - Sep 2022

**CASA** Deposits

Added Rs. 7,570 crore of CASA from Rs. 22,978 crore to reach Rs. 30,548 crore CASA ratio improved from 27.81% to 34.53% (+672 bps)

Advances (New Book)

New book of Rs. 33,768 Cr with NIM of 3.60%, GNPA of 0.03%\* & SMA2 of 0.32%

Capital adequacy

CRAR improved by 210 bps from 13.94% to 16.04% as at Sep 30, 2022

Provision coverage ratio

PCR (incl write off) improved by 1406 bps to 72.79% compared to 58.73% at Mar 2021

Recovery & upgrades

Recovered & upgraded Rs. 2,646 Cr from GNPA and technical w/off accounts. YoY - Gross NPA decreased from 6.65% to 5.67% and Net NPA decreased from 3.85% to 2.51%

Digital adoption

Digital transactions have gone up from 83% to 94.42%

### **Consolidation of Advances**



### Churned around 50% of overall loan book since October 1, 2020

Rs. in crore	Old Book	New Book	Total Book
Loan book	34,194	33,768	67,963
A+ rated accounts in Large Corporate	224	9,366	9,590
SMA 1	746	353	1,098
SMA 2	657	108	765
GNPA	3,839	17*	3,856
Net NPA	1,642	5	1,647
% of Net NPA - Total Book	2.41	0.01	2.43

- ✓ Achieved disbursements of Rs. 26,089 Cr during 1st HY23 vs Rs. 8,809 Cr during 1st HY22 led by Corporate Rs. 15,384 Cr (Rs. 3,353 Cr), Gold Rs. 5,746 Cr (3,074 Cr), B Segment Rs. 2,713 Cr (1,100 Cr), Other retail Rs. 606 Cr (Rs. 418 Cr), PL − Rs. 702 Cr (Rs. 204 Cr), Agri Rs. 352 Cr vs (Rs. 237 Cr), LAP Rs. 173 Cr (Rs. 151 Cr), HL Rs. 282 Cr (Rs. 212 Cr), VL − Rs. 131 Cr (59 Cr)
- ✓ Zero slippages in the new Corporate Book since Oct 20
- Avg overall ticket size has decreased from Rs. 17 lakh as at Sep 30, 2020 to less than Rs. 13 Lakh as at Sep 22
- Personal loan book increased by 53% to touch Rs. 1,427
  Cr during this HY1 for FY 23 with yield of 14% on new book.
- ✓ Bank had, issued 1,40,000+ credit cards as on date with outstanding book of Rs. 472 Cr as on Sep 22

## **Key highlights for Q2-2023**



- ✓ Reported **Profit after Tax (PAT) of Rs. 223 crore** as against a loss of Rs. 187 crore on Y-o-Y basis
- ✓ **Highest ever NII** of Rs. 726 crore for the Q2 FY 2023 compared to Rs. 527 crore on Y-o-Y basis
- ✓ Recorded **highest half yearly disbursement** of Rs. 26,089 crore in the last 5 years.
- ✓ Advances touched Rs. 67,963 crore vs Rs. 58,309 crore Y-o-Y, registering a growth of 17%.
- ✓ **Total Business crossed Rs. 1,56,440 crore** as on 30-09-2022 against Rs. 1,45,148 crore as on 30-09-2021.
- ✓ Net Interest Margin improved by 72 bps Y-o-Y to 3.21% in Q2-2023 vs 2.49% in Q2-2022
- ✓ CASA amount increased by 14% Y-o-Y to Rs. 30,548 crore vs Rs. 26,773 crore
- ✓ CASA ratio improved by 370 bps Y-o-Y to 34.53% from 30.83%
- ✓ CARE Ratings & India Ratings & Research had revised the rating outlook upward to STABLE from negative
- ✓ **Provision coverage ratio (PCR)** improved by 777 bps Y-o-Y to reach 72.79% in Q2-2023 against 65.02%

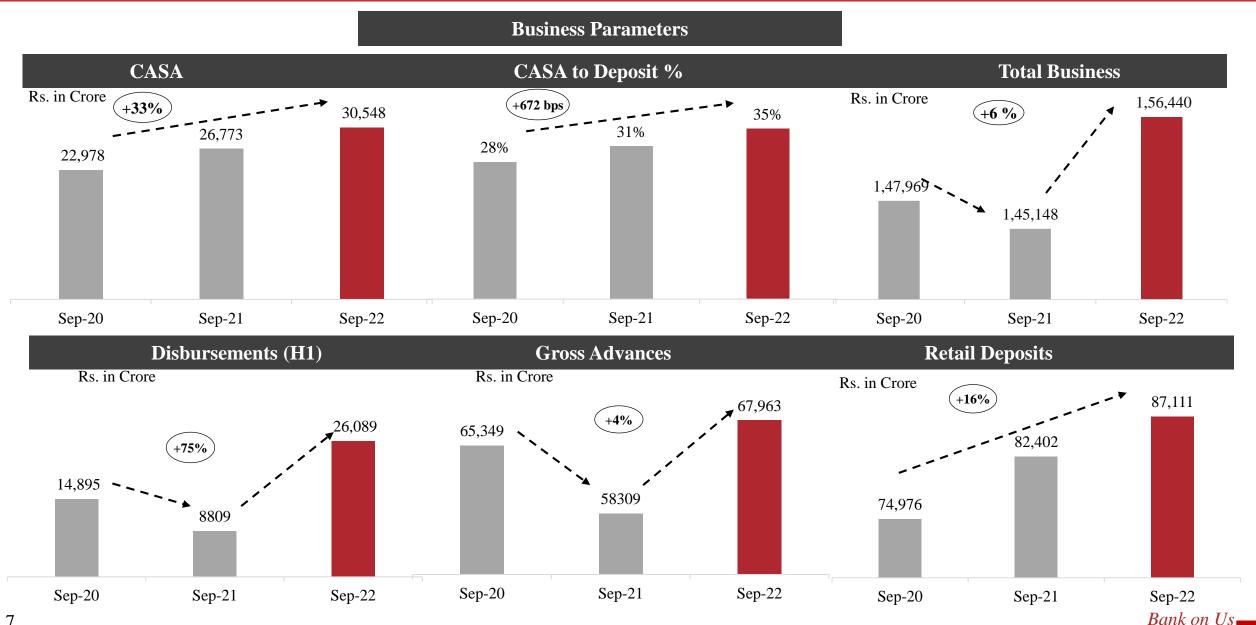
## **Key highlights for Q2-2023**



- ✓ Capital adequacy position continued to be robust with CRAR of 16.04% and Tier I ratio of 13.42%
- ✓ **Significant improvement in ROA** (Annualized) at 0.65% against (0.36%) Y-o-Y
- ✓ **Significant improvement in ROE** (Annualized) at 10.81% against (6.26%) Y-o-Y
- ✓ **Reduction in Gross NPA ratio** by 98 bps Y-o-Y to 5.67% from 6.65%
- ✓ **Reduction in Net NPA ratio** by 134 bps Y-oY to 2.51% from 3.85%
- ✓ Gold loan continue to grow consistently registering a growth of 36% Y-o-Y to Rs. 12,913 crore against Rs. 9,470 crore
- ✓ Share of A & above rated large corporates improved from 75% in Sep 2021 to 93% in Sep 2022
- ✓ **Remittance business** grew by 18% Y-o-Y
- ✓ Core fee income grew by 22% Y-o-Y to Rs. 142 crore vs Rs. 116 crore
- ✓ **Mobile banking transactions** volume increased by 87% Y-o-Y to 85 million transactions

### **Key highlights of the Transformation Journey - Oct 2020 - Sep 2022**

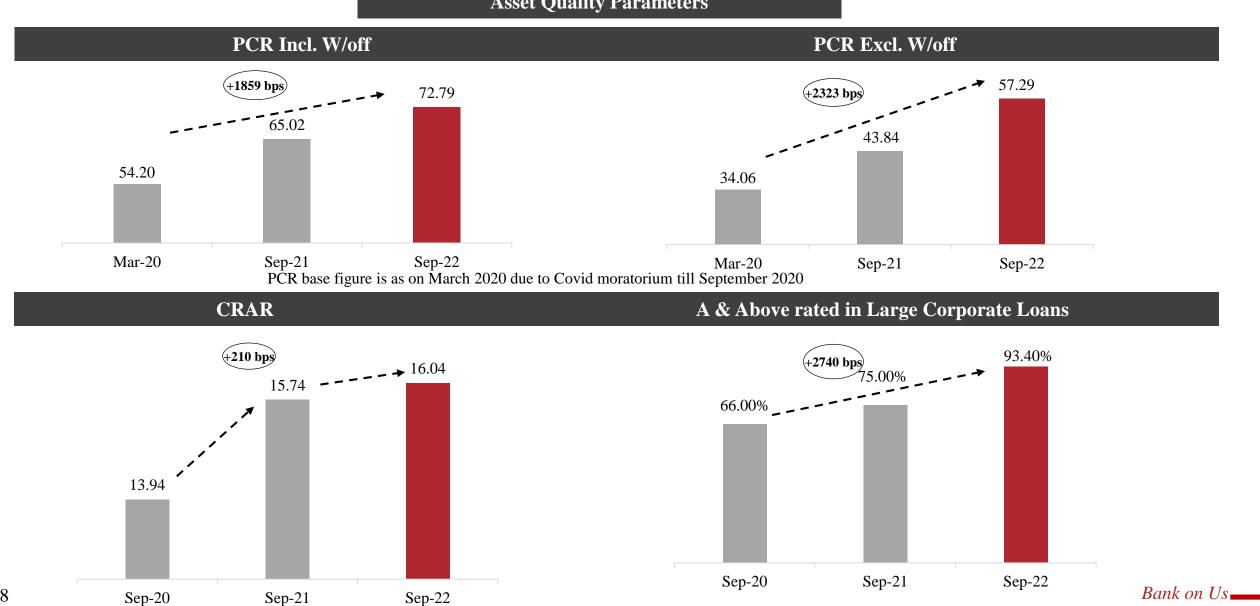




### **Key highlights of the Transformation Journey - Oct 2020 - Sep 2022**

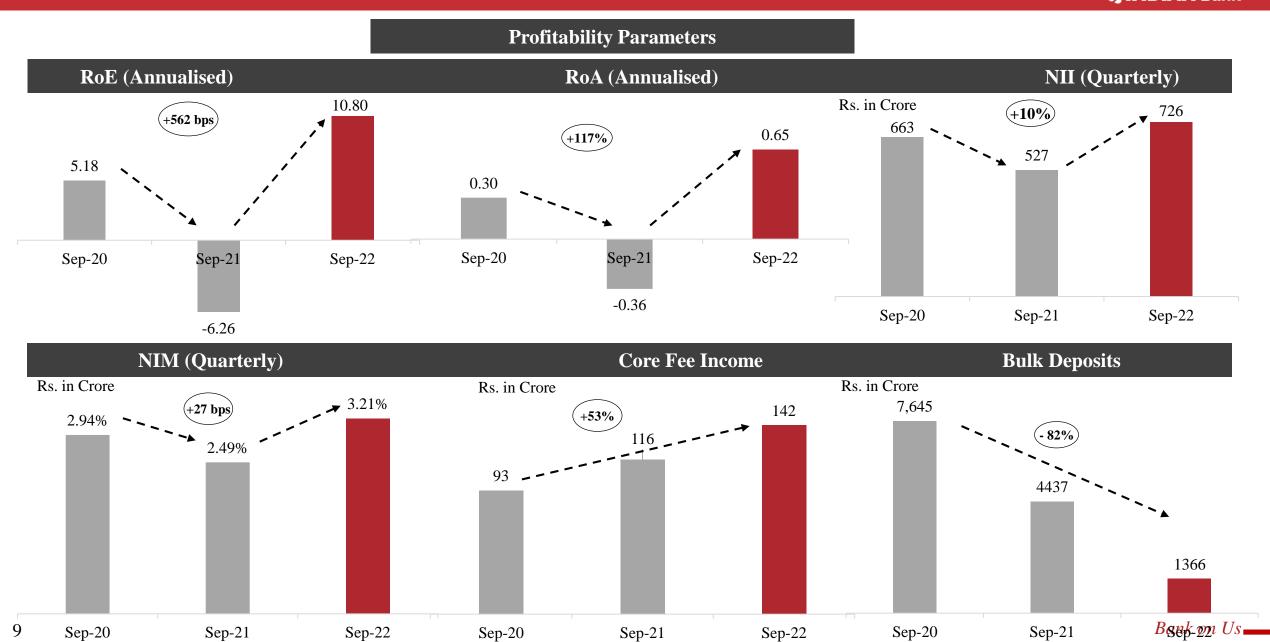


#### **Asset Quality Parameters**



### **Key highlights of the Transformation Journey - Oct 2020 - Sep 2022**

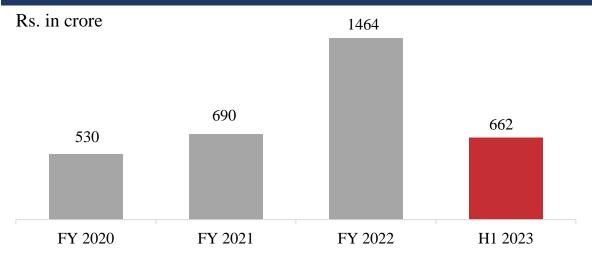




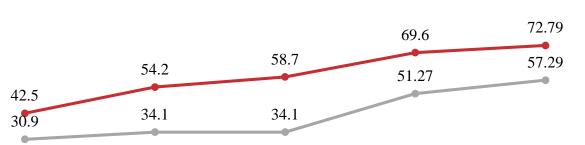
### **Concentrated efforts in recoveries and collections**







### **Significant improvement in PCR**

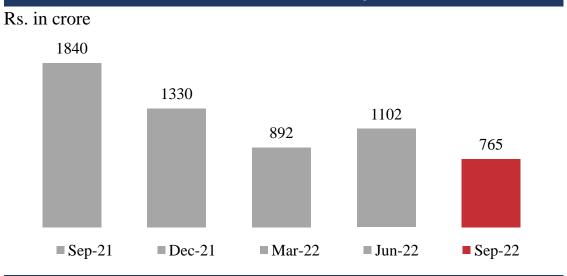


Mar-19

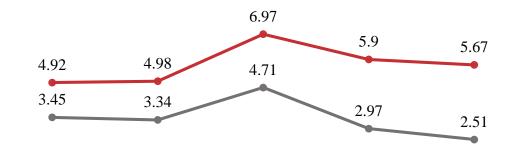
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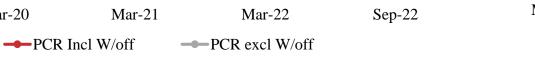
Mar-20

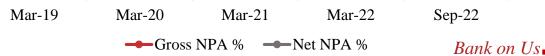
#### SMA2 book has reduced by 58% YoY



#### Net NPA below pre-covid level







## **Operating Performance**





### **Deposits**

Q2 FY23: Rs. 88,477 Cr + 2% Q2 FY22: Rs.86,840 Cr



### **Retail Deposits**

Q2 FY23: Rs. 87,111 Cr + 6% Q2 FY22: Rs. 82,402 Cr



#### **CASA**

Q2 FY23: Rs.30,548 Cr +14% Q2 FY22: Rs.26,773 Cr



#### **Advances**

Q2 FY23: Rs.67,963 Cr +17% Q2 FY22: Rs.58,309 Cr



#### NII

Q2 FY23: Rs.726 Cr +38% Q2 FY22: Rs.527 Cr



#### **Profit After Tax**

Q2 FY23: Rs.223 Cr

Q2 FY22: Rs. (187) Cr



### **Provisions**

Q2 FY23: Rs.179 Cr - 57% Q2 FY22: Rs.420 Cr



#### **PCR**

Q2 FY23: 72.79% + 777 bps Q2 FY22: 65.02%

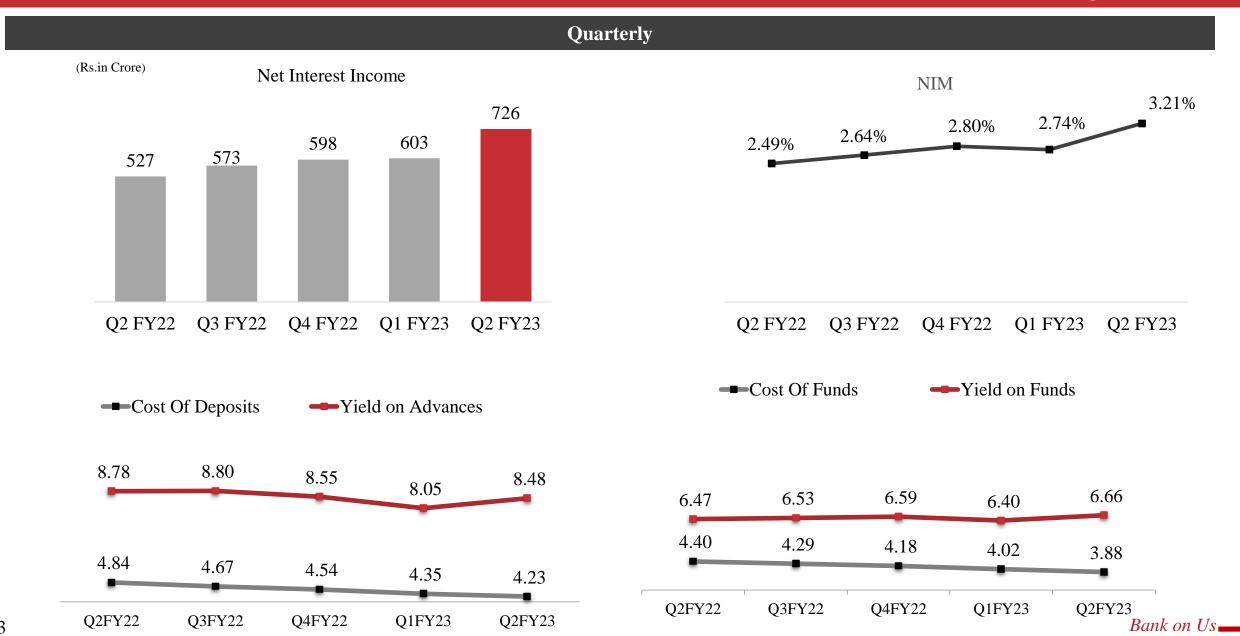
## **Profit & Loss Overview (Standalone)**



Rs. in Crore	Q2-FY23	Q2-FY22	Y-0-Y (%)	Q1-FY23	Q-0-Q (%)	FY22
Net Interest Income	726	527	38%	603	20%	2,240
Non Interest Income	255	157	62%	246	4%	1,034
- Core Fee Income	142	116	22%	128	12%	477
- Treasury & Forex	25	(115)	-	4	525%	126
- Other	89	156	(43%)	114	(22%)	431
Total Income	981	684	43%	849	16%	3,274
Operating Expenses	556	515	8%	533	4%	2,026
<b>Operating Profit</b>	426	170	151%	316	34%	1,248
Provisions & Contingencies	179	420	(57%)	139	29%	1,340
Profit Before Tax	246	(250)	-	177	39%	(92)
Provision for Tax	23	-63	-	62	(63%)	(137)
Profit After Tax	223	(187)	_	115	94%	45

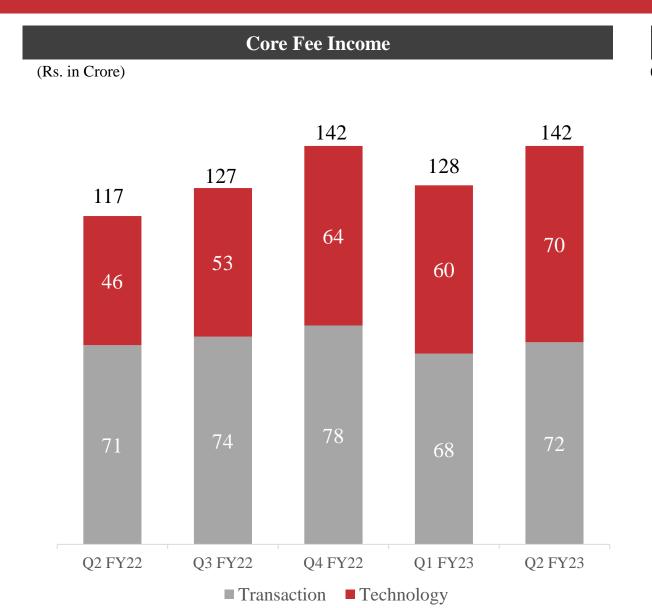
### **Net Interest Income**





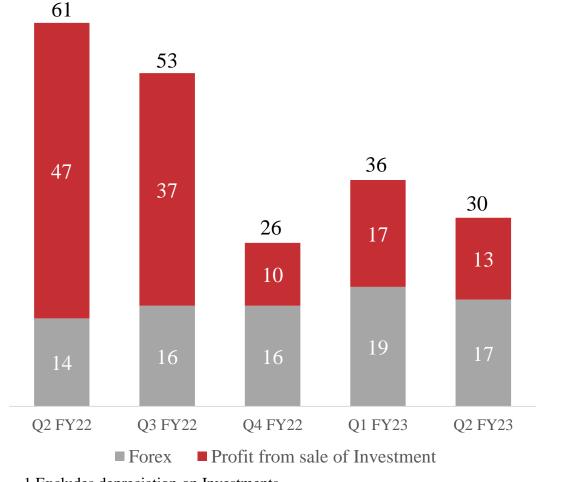
### **Non-Interest Income**





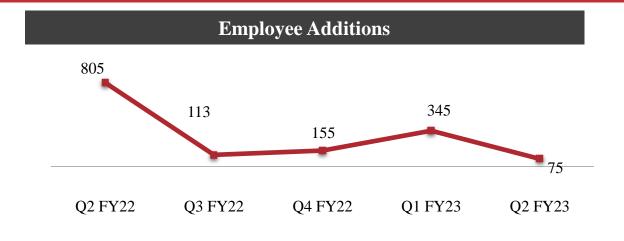
#### Treasury & Forex Income<sup>1</sup>

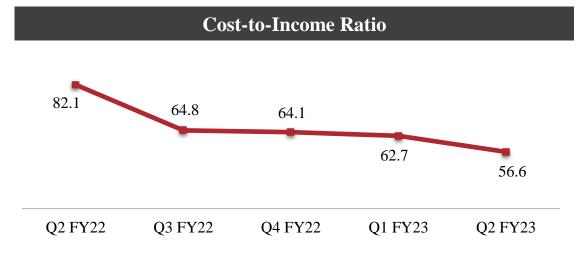
(Rs. in Crore)

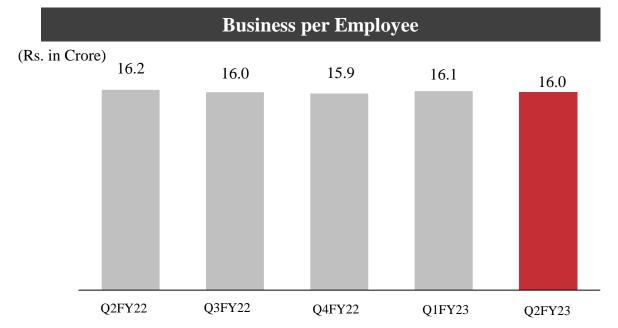


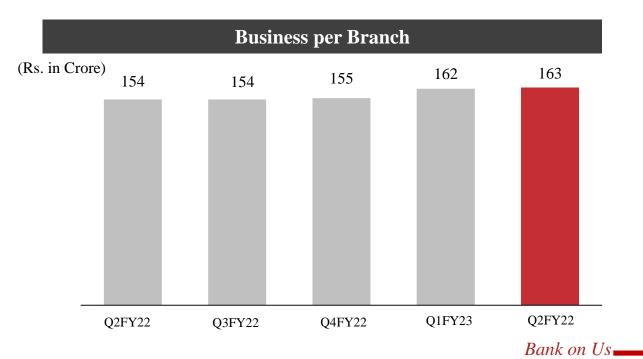
## **Operating Efficiency**











## **Provisions**



(Rs. in Crore)

Particulars	Q2FY23	Q1 FY23	Q2FY22
For NPA & NPI	166	181	327
For Standard Assets	5	(28)	55
For Restructured Advances/Sacrifices & FITL	0	2	52
For Unhedged Forex Exposure	(2)	1	-1
Others	11	(16)	-13
Taxes	23	62	-63
Total Provisions	203	202	357

## **Balance Sheet Overview (standalone)**



(Rs. in Crore)

Particulars	Sep 2022	Sep 2021	Y-o-Y (%)	Jun 2022	Q-0-Q (%)
Capital & Liabilities	1,05,761	98,624	7%	1,00,632	5%
Capital	209	209	0%	209	0%
Reserves and Surplus	6,037	5,421	11%	5,813	4%
Deposits	88,477	86,840	2%	88,196	0%
Borrowings	8,538	4,381	95%	4,682	82%
Other Liabilities & Provisions	2,500	1,773	41%	1,732	44%
Assets	1,05,761	98,624	7%	1,00,632	5%
Cash & Balances with RBI	5,711	9,755	(41%)	5,649	1%
Balances with Banks	2,829	3,275	(14%)	3,191	(11%)
Investments	25,101	22,077	14%	22,377	12%
Advances	65,810	56,655	16%	62,760	5%
Fixed Assets	877	792	11%	863	2%
Other Assets	5,433	6,070	(10%)	5,792	(6%)
<b>Business (Advances + deposits)</b>	1,54,287	1,43,495	8%	1,50,956	2%
Current Accounts	5,010	4,370	15%	4,878	3%
Savings Accounts	25,538	22,403	14%	25,457	0%
CASA Ratio	34.53%	30.83%	12%	34.39%	0%

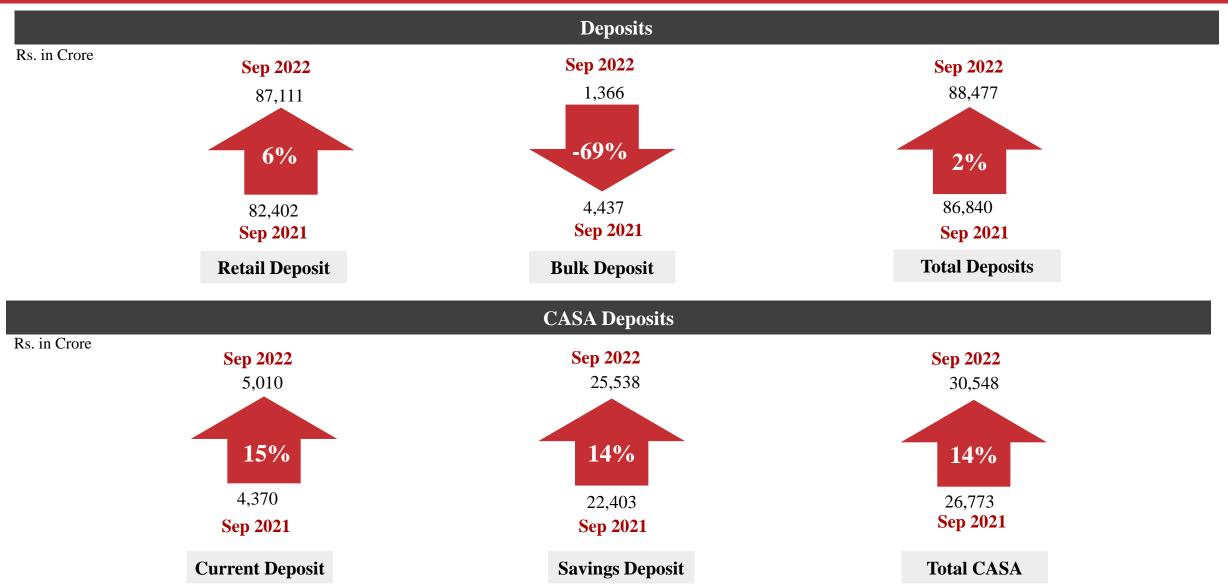
## **Key Metrics – Quarterly**



Dout'oulous	FY	723	FY22			
Particulars	Q2	Q1	Q1	Q2	Q3	Q4
Net Interest Margin (NIM)	3.21%	2.74%	2.55%	2.49%	2.64%	2.80%
CRAR Basel III	16.04%	16.25%	15.44%	15.75%	15.68%	15.86%
RoAA (Annualized)	0.65%	0.46%	0.04%	-	_	1.10%
Provision Coverage	72.79%	70.11%	60.11%	65.02%	68.08%	69.55%
CASA	34.53%	34.4%	30.40%	30.82%	31.95%	33.21%
Gross NPA	5.67%	5.87%	8.02%	6.65%	6.56%	5.90%
Net NPA	2.51%	2.87%	5.05%	3.85%	3.52%	2.97%
Book Value per Share (Rs.)	30	28.8	27.8	27.0	26.7	28.0
Earnings per Share (Rs.) (Annualized)	3	2.21	0.20	-	_	0.21
Customer Touch Points						
Kerala	497	497	500	500	500	499
South Ex Kerala	273	273	273	273	273	273
Rest of India	156	156	151	151	151	156
Total	926	926	924	924	924	928

## **Deposits**

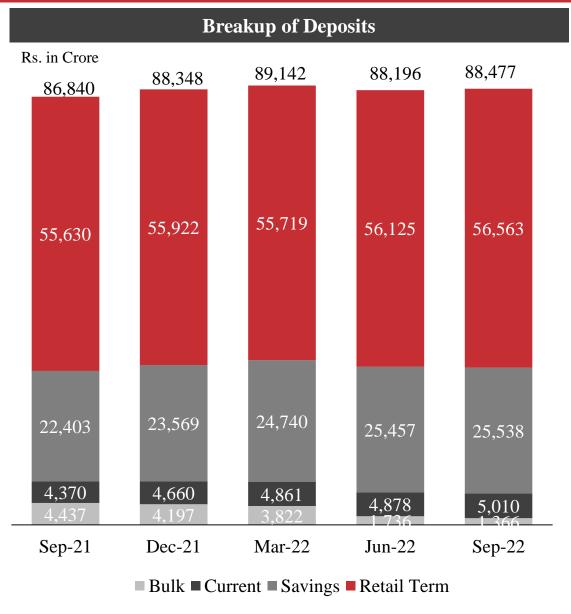




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## Well Distributed Deposit Base





### **Break Up of Non-Resident Deposits**

Rs. in Crore

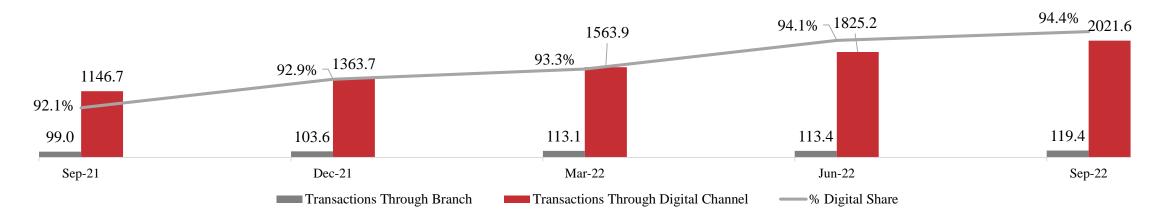
Deposit Type	Sep 2021	Dec 2021	Mar 2022	Jun 2022	Sep 2022
NR SB	6,535	6,824	6,980	7,198	7,101
NR CD	45	49	50	53	53
FCNR (B), RFC & Others	1,607	1,551	1,814	1,835	1,973
Low-Cost NRI Deposit	8,187	8,424	8,844	9,086	9,127
NRE Term Deposit	17,873	17,941	17,781	17,683	17,509
NRO Term Deposit	763	780	816	829	864
Total NRI Deposit	26,823	27,145	27,441	27,598	27,500

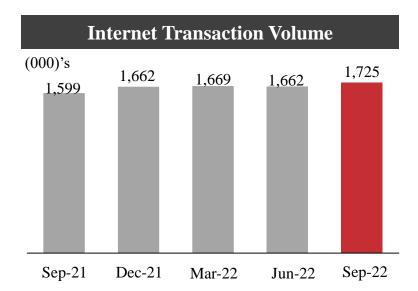
## **Digital Banking**

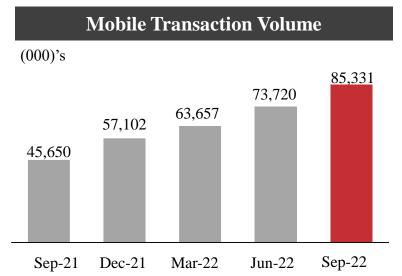


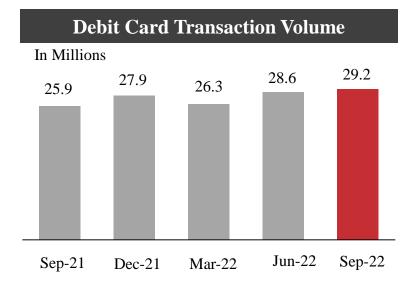
#### **Digital vs Branch Transactions (no of transactions)**

(000)'s





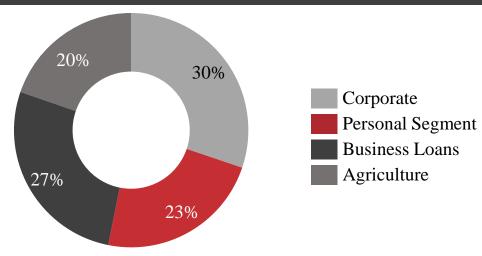




## **Composition of Loan Book**



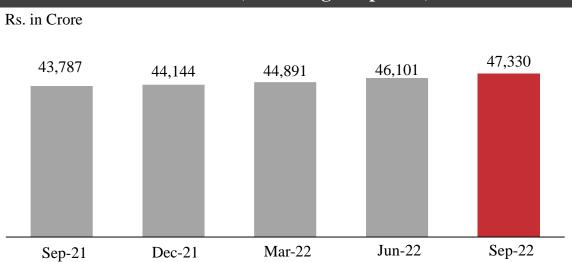
#### **Segment wise Break Up of Total Loan Book**



#### Break up of Loan book

D : C	Sep-21		Jun-22		Sep-22	
Rs. in Crore	Number	Value	Number	Value	Number	Value
Less than 5 Cr	3,82,544	31,775	4,54,396	34,045	4,87,364	35,870
5 - 25 Cr	1,382	11,503	1,235	11,371	1,368	11,377
25 - 100 Cr	183	6,811	158	6,552	163	5,896
More than 100 Cr	22	4,340	36	8,937	46	10,963
Total	3,84,131	54,429	4,55,825	60,905	4,88,941	64,107
Gross NPA	9,269	3,880	7,057	3,799	6,995	3,856
<b>Gross Advances</b>	3,93,400	58,309	4,62,882	64,704	4,95,936	67,963

#### **Loan Book (Excluding Corporate)**



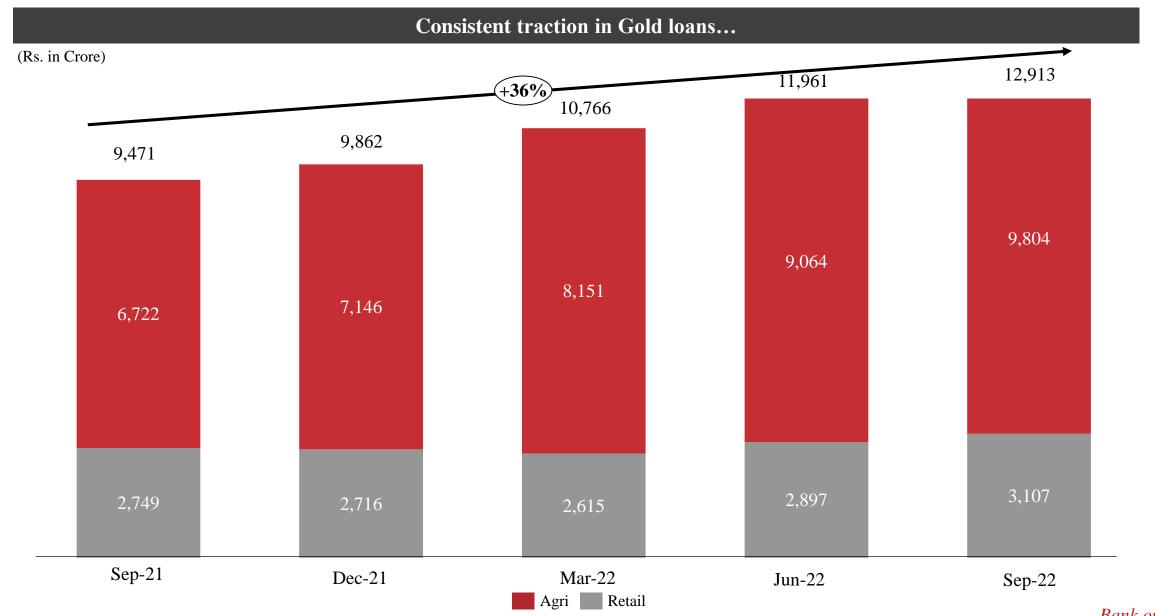
#### **Loan Book Across Regions**

Rs. in Crore	Sep-21	Mar-22	Sep-22
Kerala	25,663	25,978	27,217
South Ex-Kerala	20,763	21,347	23,442
Rest of India	11,884	14,491	17,304
Total	58,310	61,816	67,963

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### **Gold loans**



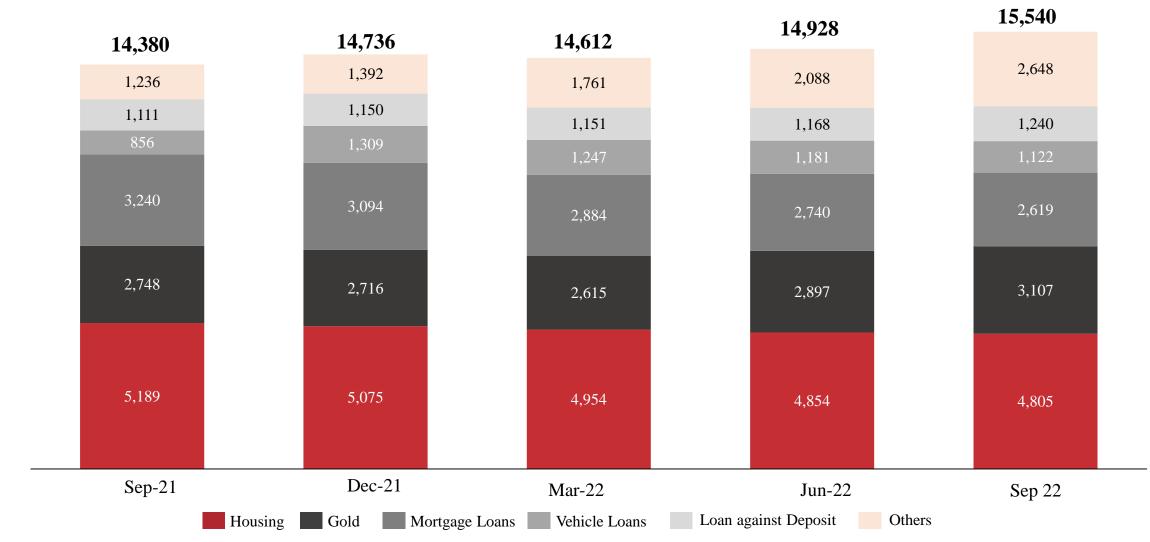


## **Personal Segment**





Rs. in Crore



### **Business loans**

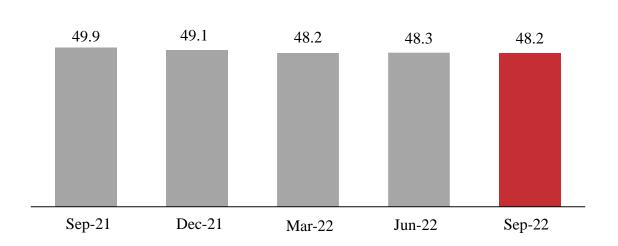


#### **Business Loans (Less than Rs. 25 Crore exposure)**

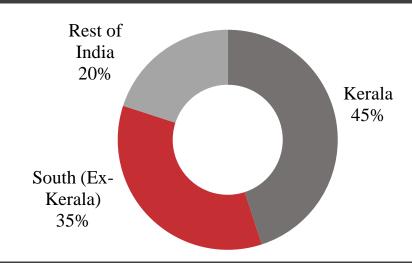
Rs. in Crore	Sep-21	Dec-21	Mar-22	Jun-22	Sep-22
MSME/SME	14,008	13,576	13,391	13,093	13,126
Others	4,746	4,789	4,958	5,278	5,298
Total	18,754	18,365	18,349	18,371	18,424

#### **Average MSME Loan / Account**

(Rs. in Lakhs)



#### MSME Loan Book by Geography

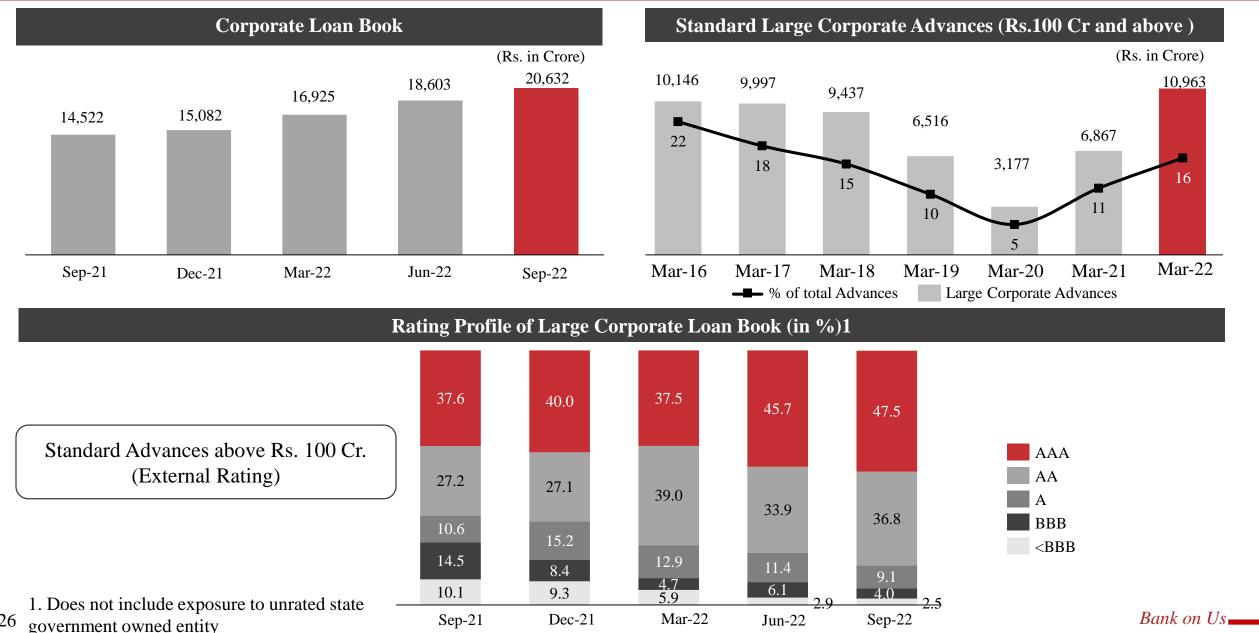


#### MSME strategic initiatives

- SIB MSME Integrated Lending Engine (SMILE) for MSME proposals from 25 lakhs upto Rs.2 crore has been extended to all regions with focus on quality, ease & credit process transformation
- Co-lending platform & Fintech tie up for instant Business Loans
- On boarding of additional SMs to scale up the business volume
- New LOS for SME (Newgen) for loans between 0-25 Cr covering entire B Segment.

## **Corporate lending**

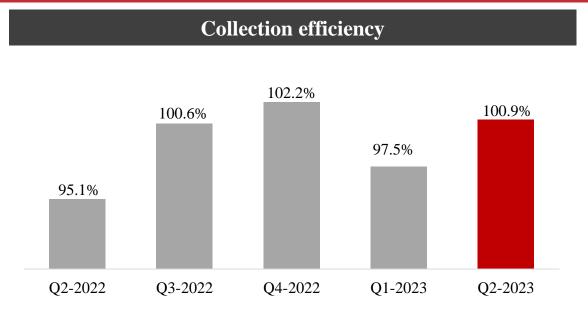




## Slippages & collection efficiency



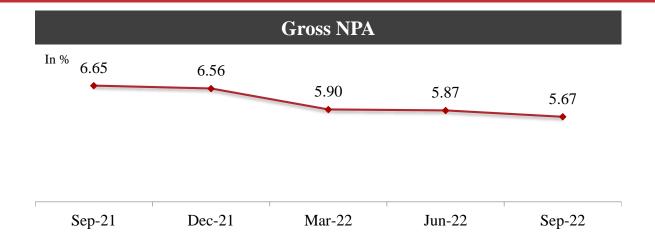
Segment wise NPA slippages					
Rs. in Crore	Q2-2023				
Agriculture	67				
Business Loans	174				
Personal Segment	42				
Corporate	67				
Total	350				

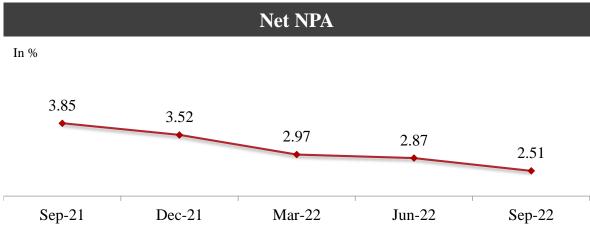


Segment wise GNPA							
Rs. in Crore	Q2-2022	Q3-2022	Q4-2022	Q1-2023	Q2-2023		
Agriculture	515	537	536	591	574		
Business Loans	2,045	2,116	1,993	2,065	2,047		
Personal Segment	668	599	510	496	537		
Corporate	652	631	609	647	699		
Total	3,880	3,883	3,648	3,799			
					<b>Бапк оп</b>		

## **Non-Performing Assets**







#### **Gross NPA Movement**

Rs. Cr.	Sep-21	Dec-21	Mar-22	Jun-22	Sep-22
Opening	4,677	3,880	3,883	3,648	3,799
Additions	535	396	345	454	370
Deductions	1,332	393	580	303	313
Closing	3,880	3,883	3,648	3,799	3,856

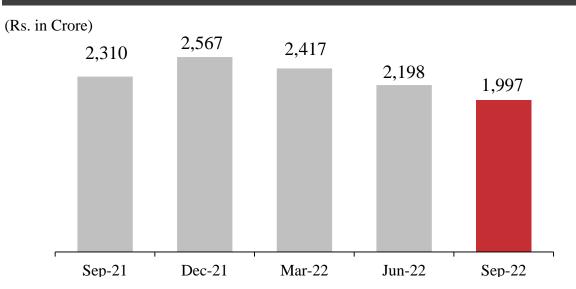
#### **Net NPA Movement**

Rs. Cr.	Sep-21	Dec-21	Mar-22	Jun-22	Sep-22
Opening	2,855	2,179	2,019	1,778	1,801
Additions	371	286	246	285	243
Deductions	1,047	446	487	262	398
Closing	2,179	2,019	1,778	1,801	1,647

### **Stressed Assets**



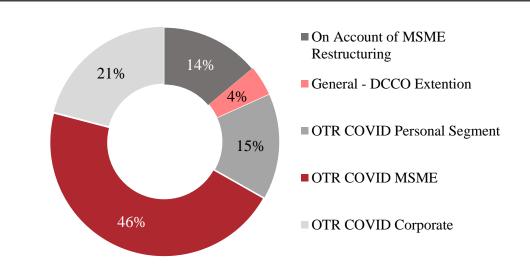
#### **Restructured Standard Advance**



#### **Covid One Time Restructuring (OTR)**

Rs. in Crore	Covid 1.0	Covid 2.0	Total
MSME	278	636	914
Personal loans	10	298	308
Other exposures	319	91	410
Total	607	1,025	1,632

#### Sector Break up



#### **Security Receipts**

(Rs. in crore)

Security Receipts Outstanding as on Sep 30, 2022				
Book Value	Provision	NAV		

Book value	PIOVISIOII	INAV
1,494.06*	916.74	577.31

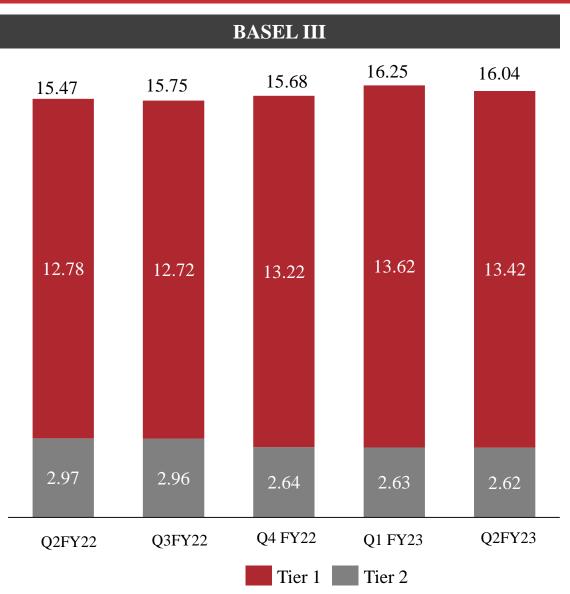
<sup>\*</sup>of which Rs.821 Crore pertains to a single pool and this pool now holds a provision coverage of 72.9%

## **Capital Composition**



Risk Weighted Assets						
Rs. in Crore	Sep 30, 2022		Jun 30, 2022			
Total Capital	7,300.9	16.04%	7,261.6	16.25%		
- Tier I	6,107.6	13.42%	6,087.4	13.62%		
- Of which CET1	5,607.6	12.33%	5,587.4	12.51%		
- Tier II	1,193.2	2.62%	1,174.3	2.63%		
Risk Weighted Assets	45,509.48		44,683.8			

The total Capital Adequacy Ratio is well above the minimum regulatory requirement of 11.50%



### **Investments**



#### **Investment Book**

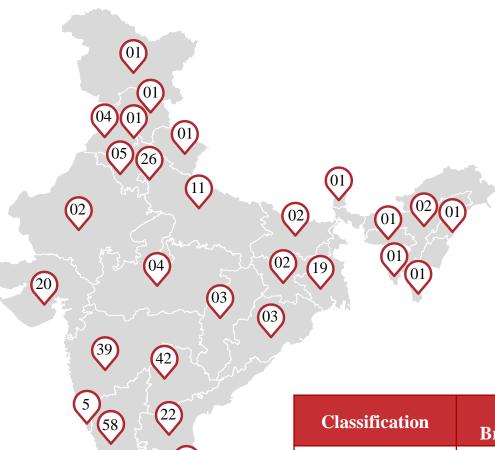
Sep 21		Mai	Mar 22		Sep 22	
Details	Rs. in Crore	Modified Duration	Rs. in Crore	Modified Duration	Rs. in Crore	Modified Duration
HTM	17,302	3.55	19,365	3.04	19,308	2.79
AFS	5,681	0.41	3,036	0.97	6,439	0.87
HFT	74	2.00	132	1.67	405	4.59
Total	23,056	2.98	22,534	2.91	26,152	2.44

#### SLR & NON-SLR

Rs. in Crore	Sep-21	Dec-21	Mar-22	Jun-22	Sep-22
SLR	20,567	18,485	19,360	20,564	21,849
NON-SLR	2,489	2,581	3,174	2,925	4,303
Total	23,056	21,066	22,534	23,489	26,152

## Wide network and young work force





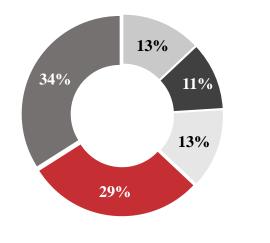
Classification	No of Branches
Metropolitan	195
Semi-Urban	457
Urban	173
Rural	101
Total	926



#### **Total Employees**

Q2 FY23: 9,608 Q1 FY23: 9,553

#### **Experienced Work Force**



■ < 1 Year ■ 1-2 Years ■ 2-5 Years ■ 5-10 Years ■ > 10 Years

#### **Legacy Customer Base of 70 lakhs**



#### **Branches**

Q2 FY23: 926 Q1 FY23: 927<sup>1</sup> ATM

Q2 FY23: 1,275 Q1 FY23: 1,271

1. Includes extension counters converted as Administratively Independent Outlets w.e.f 01.04.2021 & excludes 3 USBs & 3 Satellite branches operated by Business Correspondent.

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### **Awards & Recognitions**



Our Mirror+ App won the **BFSI Leadership Awards 2022** in the "**Best App Modernization Project of The Year**" category organized by KRYPTON group. Mr. Roby George, AGM received the award on bank's behalf





Our bank won Asian CSR Leadership Award under the category "Best use of CSR practice in Banking and Finance". The award was received by Mr. George Joseph, AGM & Chief representative officer at Dubai.

We won an award for 'Best HR Practice in Finance sector' at the National Awards for BFSI by ET Ascent. Ms. Rekha V R (JGM) received the award on the Banks behalf.





Won award, from Quantic, India for "Technology Excellence Awards",2022 in the category, "Best Technology of the Year-Robotics & AI". Mr. Raghunath, AGM, DTD, Ms. Vibha, AGM-RBD, received the award.

Mr. Vinod G Head – Data Science Department felicitated with Data & AI ICON Award 2022 during Future AI conference as a recognition of contribution in the field of data analytics & AI





South Indian Bank Ltd, CISO Team won "INNOVATION SECURITY LEADER OF YEAR" award at India CISO Summit & Awards 2022 conference. RSM, Mumbai Mr. Charandeep Singh collected the award.

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### Onnichirikam Oonjaladam - The Largest Oonjal Gathering to spread the message of Unity and Prosperity







The South Indian Bank Limited uniquely celebrates the festive spirit of 'Swinging together, in unity and prosperity' with the event *Onnichirikam Oonjaladam* and creates a record in 'The World Book Of Records' by setting up the Largest Oonjal Gathering, at Marine Drive, Cochin, Kerala.

- The event was covered by 122 major publications and witnessed enthusiastic engagement across the region, with more than 8,000 participants on-ground.
- 'Onnichirikkam Oonjaladam', was successful in reinforcing the Bank's brand value and its core-belief that the bank stands for, thereby improving recall rate, share-of-voice and top-of-mind awareness amongst its target group.

## **Strong Management Team (1/2)**



#### Mr. Murali Ramakrishnan, MD & CEO

- Post Graduate Diploma in Finance and Marketing from IIM Bangalore; More than 32 years of experience in Retail & MSME Credit, Risk Management Policy and Business Intelligence Unit.
- Previously, Head SME, Head Credit & Risk and Regional Head International Banking Group of ICICI Bank.

#### Mr. Thomas Joseph K, EVP and Group Business Head

- Bachelors Degree in Engineering and Diploma in Management & CAIIB. Associated with SIB for 37 years.
- Managed various portfolio including Credit, Risk Management, Technology, Marketing, Corporate Financial Management, Regional Head, and Human Resource.

#### Mr. Anto George T, SGM- HR & Admin

- · MBA in Human Resource management, Associated with SIB for more than 26 years.
- Head of HR, Handled Branch banking, Internal Audit & Vigilance, Fraud Management, Regional Head and Retail Banking.

#### Mr. Sanchay Kumar Sinha, SGM & Country Head – Liabilities & Branch Banking

- More than 30 years of extensive experience in retail distribution and institutional sales in industries like financial services, logistics and office automation.
- · Associated with HDFC Bank, IndusInd Bank & Mahindra & Mahindra Ltd; Prolific experience in distribution and product management through branches, direct sales, telesales and partners

#### Mr. Sony A, GM & CIO

- Certified Information Systems Auditor from ISACA, USA and MBA. Over 26 years of experience in banking technology. Instrumental in setting up key systems like Business Process
- Management tools, CRM systems, Treasury & Risk Management. Leads the payment channels such as UPI, IMPS, Bharat QR, Bhim Aadhaar etc in the Bank.

#### Ms. Minu Moonjely, GM Credit

- · Associated with SIB for more than 26 years. Head of Credit
- · Vast experience across business functions like Credit underwriting, Branch Banking, Corporate Finance & Forex. Headed largest MSME region of the Bank

#### Ms. Biji S S, GM & Head Corporate Business

- MBA in Human Resource Management. Associated with SIB for more than 26 years. Head of Corporate Business
- Managed relationship with mid and large corporate clients in various regions of the Bank and vast experience in Branch banking. Successfully lead the largest region of the Bank...

#### Mr. Nandakumar G, GM & Head SME Business

- Associated with SIB for more than 26 years. Head of SME business
- · Vast experience across business functions like Branch/RO management, Retail Banking including Bancassurance and Marketing. Headed three large metro regions of the Bank.

## **Strong Management Team (2/2)**



#### Ms. Chithra H, GM & Chief Financial Officer

- Fellow member of the Institute of Chartered Accountants of India & Certified Associate of the Indian Institute of Banking & Finance.
- Associated with SIB for over 26 years. Rich experience in the field of Finance, Compliance, Treasury Back office, Branch operations and Regional Head.

#### Mr. Harikumar L, GM & Head Branch Banking

- Post Graduate in Management with more than 25 years of experience in the banking industry.
- · Previously worked in Axis Bank for more than two decades handling leadership roles in Retail Banking at Circle, Zonal & National level covering Branch Banking, NR Business, RM Channel Wealth Channel

#### Mr. Abey Abraham, GM -Housing Loan Business Group

- Chartered Accountant with business management and associated with ICICI Bank for 17 years.
- Managed profiles like National Head Key account management, South Head Housing loans & Mortgages with creation of distribution and channel networks.

#### Mr. Senthil Kumar, GM & Head Recovery & Collections

- Management graduate with 27 years of experience in banking and finance
- 21 years of experience with ICICI Bank across Sales, Credit, Product, Recovery and Collection functions

#### Mr. Sivaraman K, GM & Head Business Operations Group

- · Associated with SIB for more than 26 years.
- Rich experience in Branch Banking, Headed major regions of the bank, Credit Policy, Mid / Large Corporate CPC's.

#### Mr. Vinod A N, General Manager & Head of Treasury

- Associated with Kotak Group & SBI during last 28 years. Masters in Financial Management (MFM) from JBIMS, Mumbai with more than 28 years of experience In Banking & Financial Markets.
- Has Treasury & Fund Management experience of 20 years in Money markets, Forex & Derivatives, Fixed Income & Equity Markets in the Front Office Dealing Room at SBI & Kotak Mahindra Bank

#### Mr. Nehru Singh B, General Manager & Head - Credit Policy and Monitoring

• MBA &CAIIB qualified, Has 27+ years of experience in the Banking Industry, extensively in non-retail credit. Previously worked in Axis Bank and was steering the complete life cycle of non-retail credit relationship after sanction of facilities. Provided first line of control to the Bank in overseeing effective management of various processes, including credit operations and monitoring

36.



### For further information, please contact:

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# THANK YOU