



## Investor Presentation - Q3 FY20







Q3 FY20 Highlights



**Business Strategy** 



Performance Matrix



Next Generation Bank



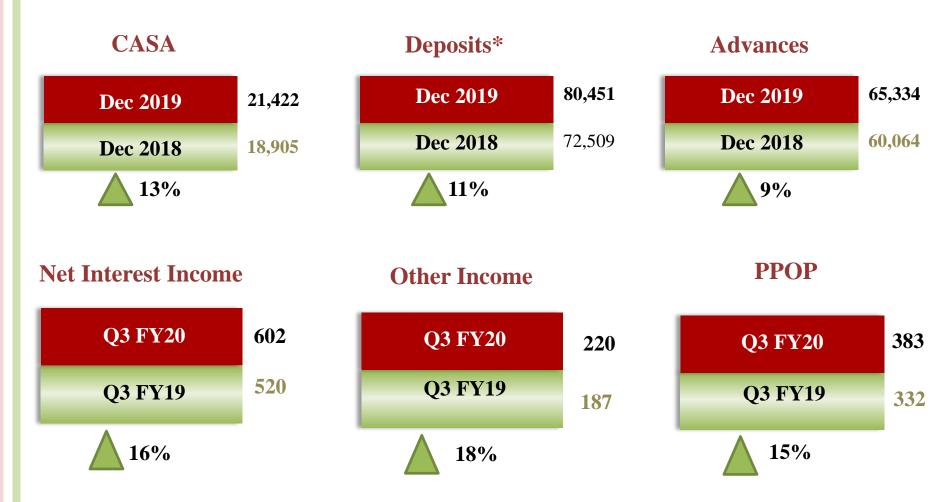
About Us



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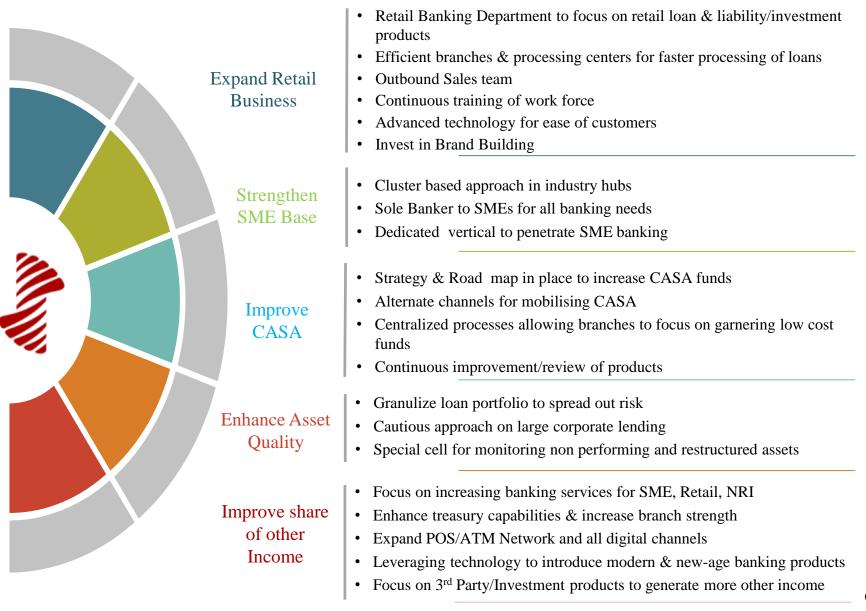






### Our Strategy...

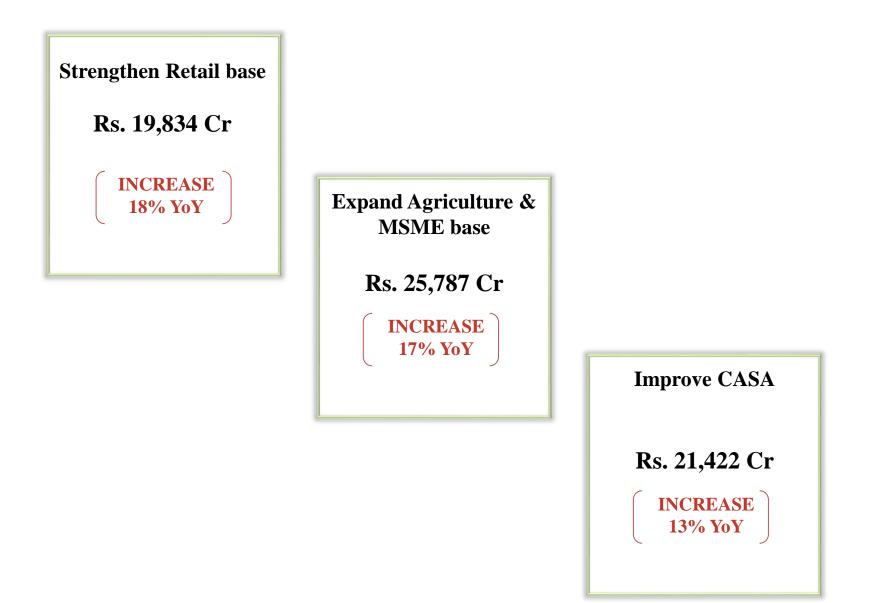




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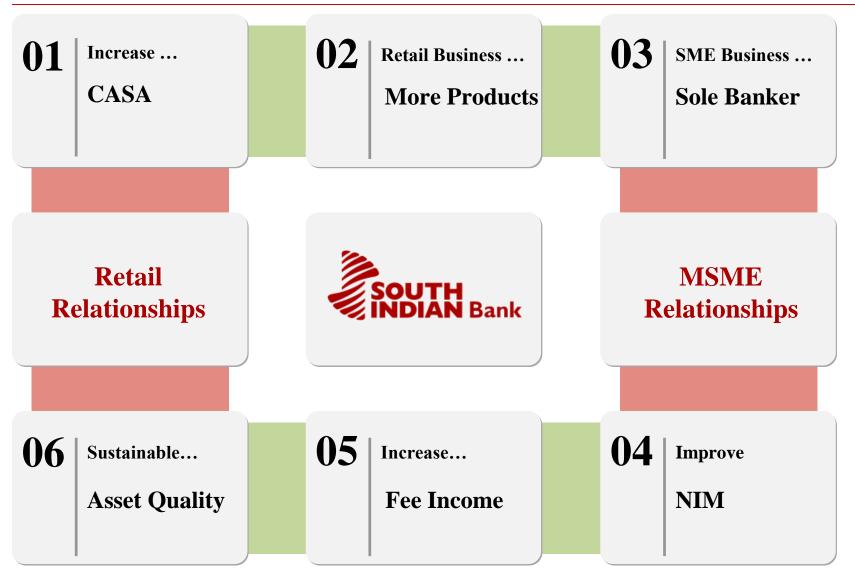
#### ...Performance in Line with Strategy





#### Shall continue to focus on Core Strengths





#### ...Increase Retail & MSME Business





#### **Loan Processing**

- Entire Loan underwriting centralised
- Enhanced risk management
- KYC compliance and fraud prevention tools

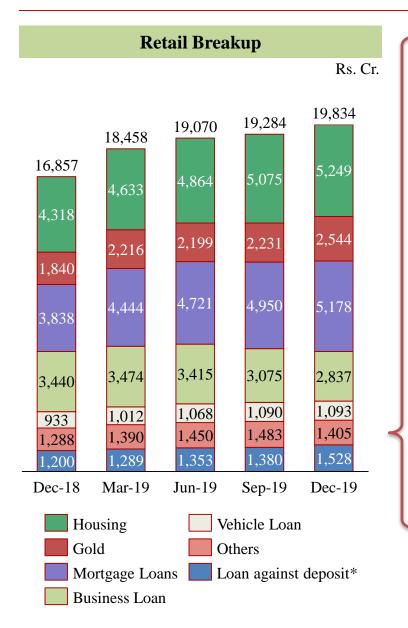
- **Retail Business**
- Penetrate further in the existing set of Customers
- Faster Sanctions

#### **Branch Profitability**

- Focus on particular geographies and open additional branches
- Improve Branch Profitability

### ... by focus on Housing Loans in Retail





#### **Housing: Key Initiatives**

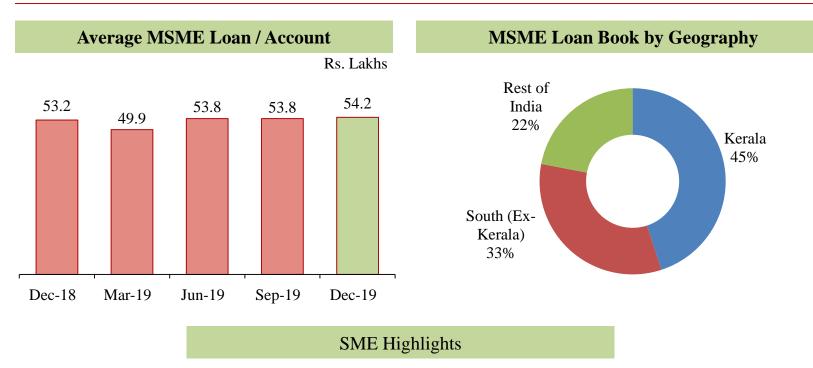
- Retail hub in Kochi to increase focus on retail loans
- Dedicated Officers for marketing Retail Loans
- Marketing initiative through TVCs
- Tailor made products for different segments

#### **October to December 2020**

- Mortgage Loans Sanctioned: 2,542 Nos.
- Amount of Mortgage Loans Sanctioned: Rs. 810 Cr

#### ... becoming a Banker of Choice to SMEs

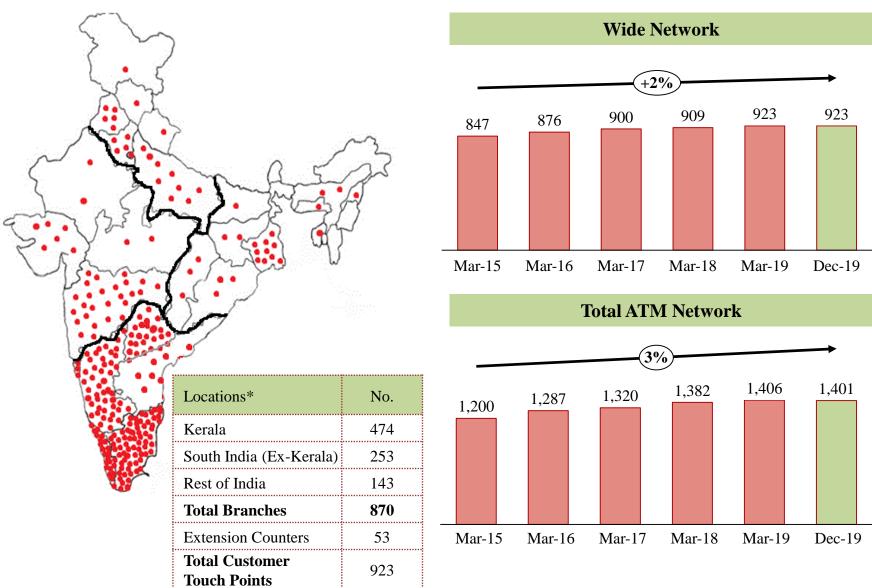




- Dedicated executive to ensure focus and better coordination with regions
- Focused 'Green Channel' branches to drive faster loan growth to SMEs
- Target to become banker of choice to SMEs thereby getting other business as well liabilities, vehicle finance
- Ongoing training (in-house as well as external)
- Entire MSME loan processing centralized at Kochi at two centers Special focus on applications up to Rs. 2.00 Cr and standardized, uniform risk-based approach on Rs. 2.00 Cr to Rs. 25.00 Cr
- Underwriting of loans through customized software called LOS (Loan Origination System) to ensure speedy, paperless processing with capabilities to integrate with external sources like Finacle, CIBIL, Rating Agencies etc. for seamless flow of data
- Regional Offices freed from processing of loan applications so as to focus on new customer acquisition and marketing

#### ...with the help of our Wide Network





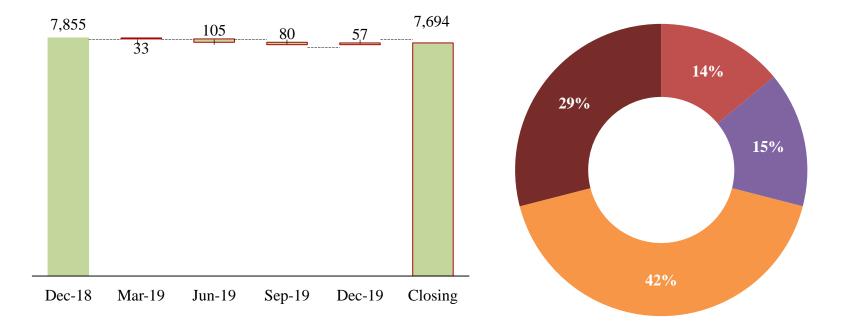
\*Map for illustration purpose only

#### ... and our Experienced Employees

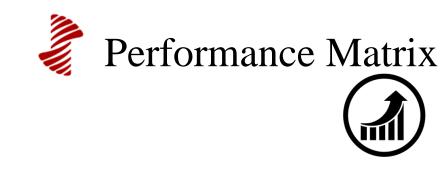


#### **Employee Addition**

#### **Total Employees: 7,694\***

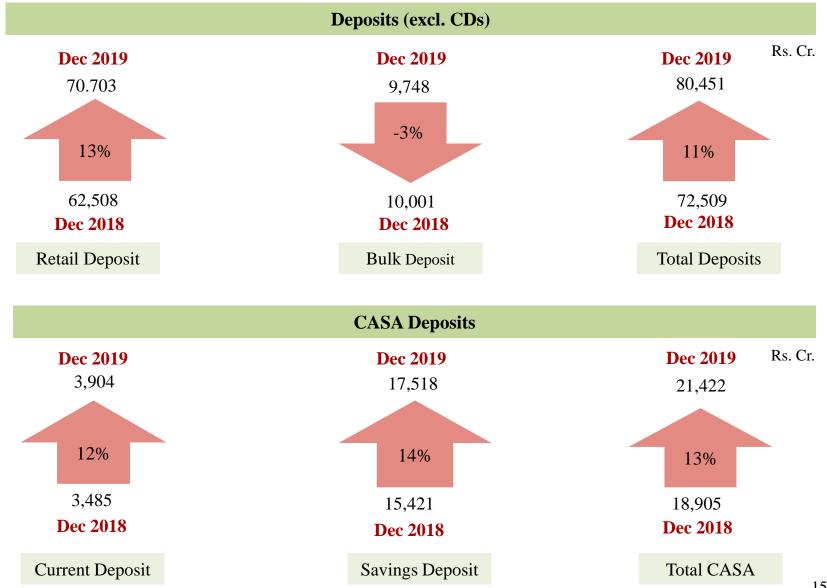


■ < 2 Year ■ 2-5 Years ■ 5-10 Years ■ > 10 Years



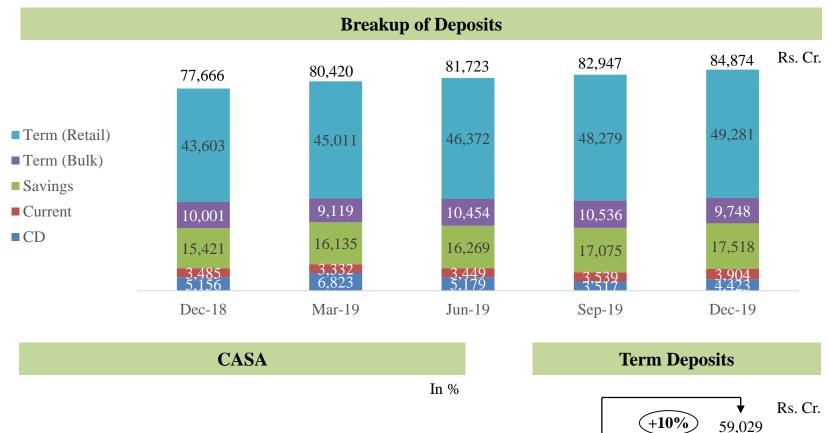
### Strong Deposit Franchise

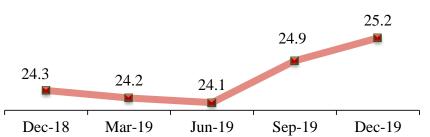


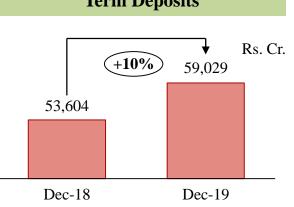


#### Retail Deposits Growing...



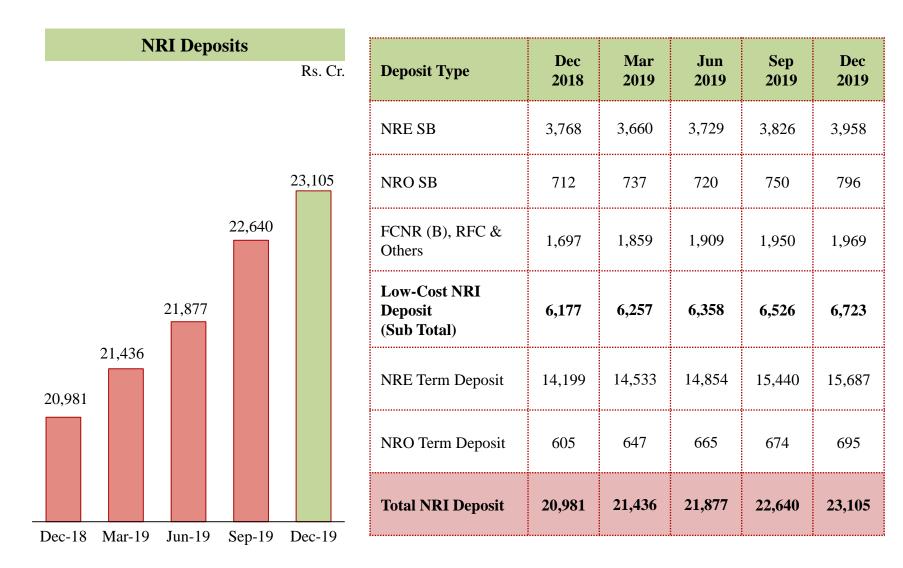






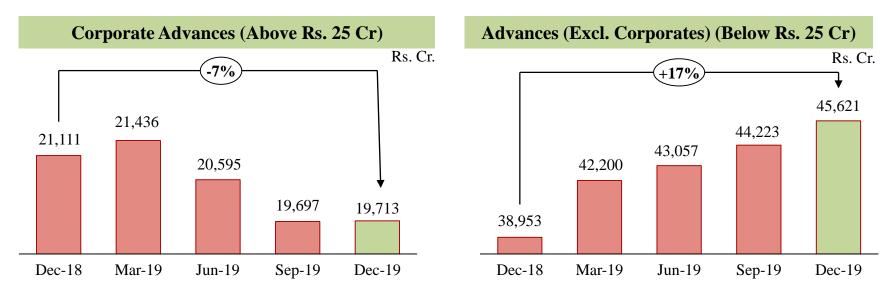
#### Break Up of Non-Resident Deposits



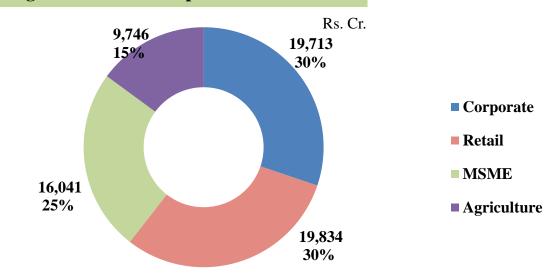


### Composition of Loan Book





Segment wise Break Up of Total Loan Book



#### Composition of Loan Book



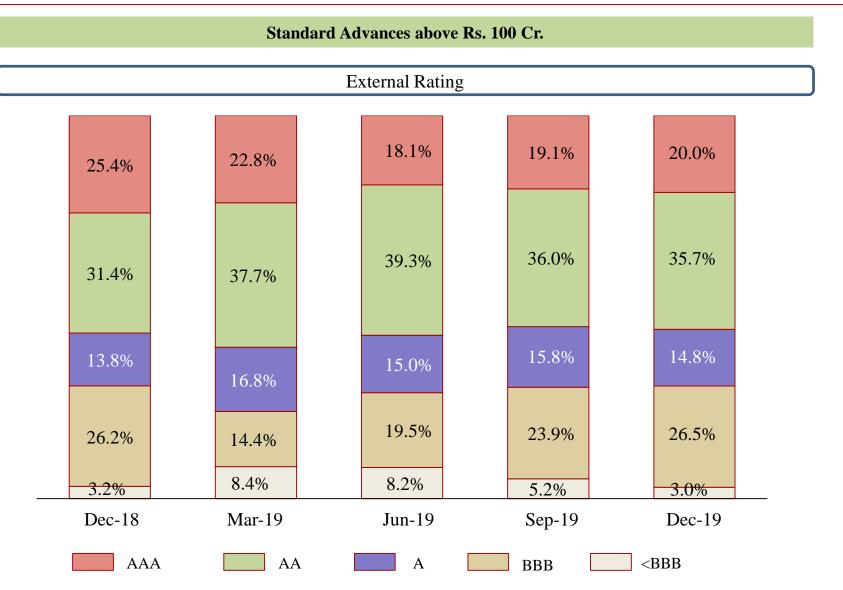
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#### Break up of Loan book

|                   | De       | c-18   | Ma       | r-19   | Juı      | n-19   | Seı      | o-19   | De       | c-19   |
|-------------------|----------|--------|----------|--------|----------|--------|----------|--------|----------|--------|
| Advances (Rs. Cr) | Number   | Value  |
| Less than 5 Cr    | 352,613  | 27,477 | 358,679  | 30,480 | 364,352  | 30,967 | 370,095  | 31,725 | 3,69,517 | 32,822 |
| 5 - 25 Cr         | 1,092    | 9,853  | 1,155    | 10,431 | 1,166    | 10,789 | 1,183    | 11,246 | 1,369    | 11,310 |
| 25 - 100 Cr       | 215      | 9,612  | 233      | 10,156 | 236      | 9,961  | 227      | 9,840  | 327      | 10,662 |
| More than 100 Cr  | 52       | 10,192 | 51       | 9,437  | 49       | 8,781  | 45       | 7,964  | 38       | 7,297  |
| Total             | 3,53,972 | 57,134 | 3,60,118 | 60,504 | 3,65,803 | 60,498 | 3,71,550 | 60,775 | 3,71,251 | 62,090 |
| Gross NPA         | 7,757    | 2,930  | 7,606    | 3,132  | 8,258    | 3,154  | 8,281    | 3,145  | 8,276    | 3,244  |
| Total Advances    | 361,729  | 60,064 | 367,724  | 63,636 | 374,061  | 63,652 | 379,831  | 63,920 | 379,527  | 65,334 |

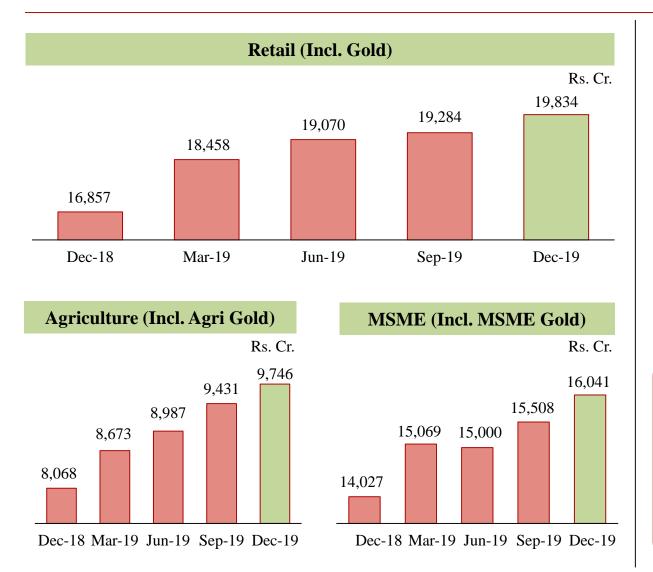
### Rating Profile of Corporate Loan Book





## Key Focus: Retail, MSME & Agriculture





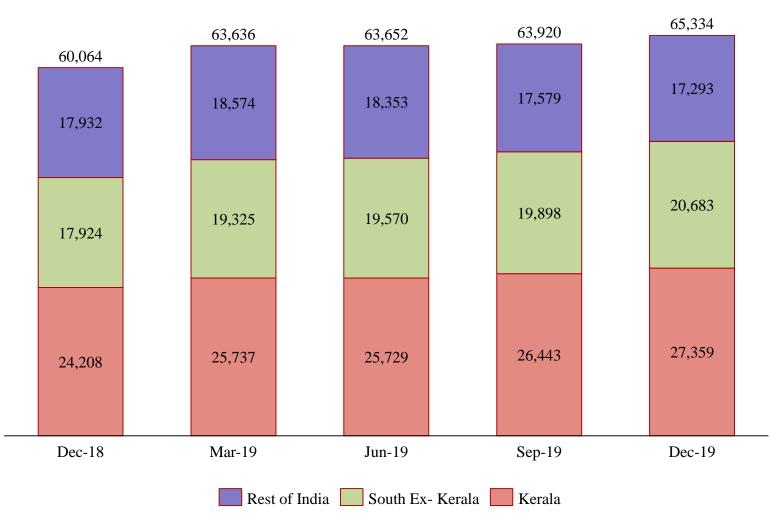
Retail Loans and Agriculture rose by 19% and 21% resp., while MSME grew by 14%

Over 18% of the Agriculture & MSME Loans are backed by Additional Security by way of GOLD

## Advances growing Across Regions

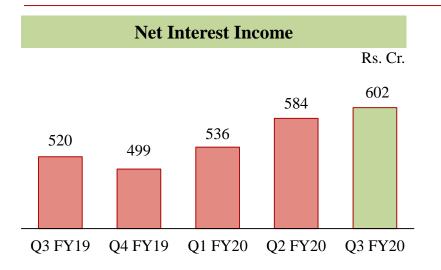


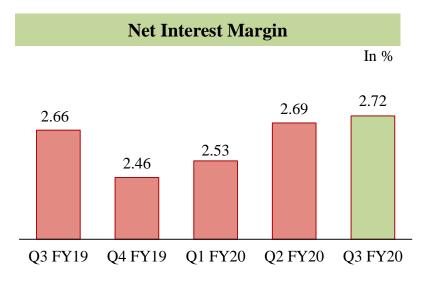


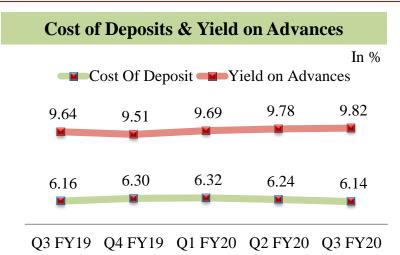


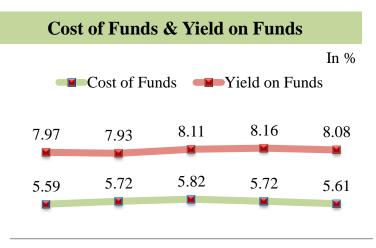
#### Net Interest Income - Quarter







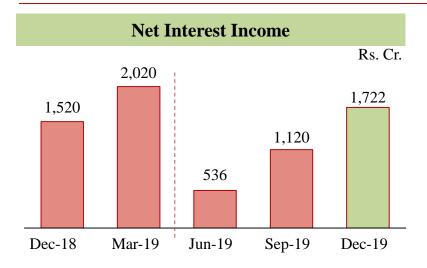


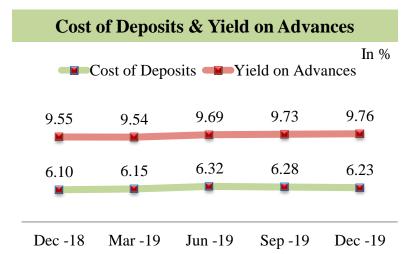


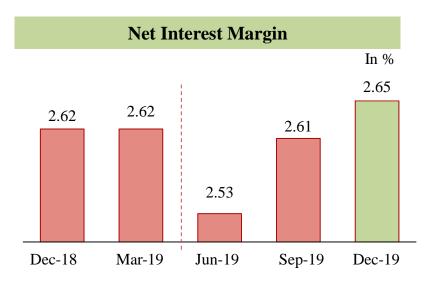
 $Q3\;FY19\quad Q4\;FY19\quad Q1\;FY20\quad Q2\;FY20\quad Q3\;FY20$ 

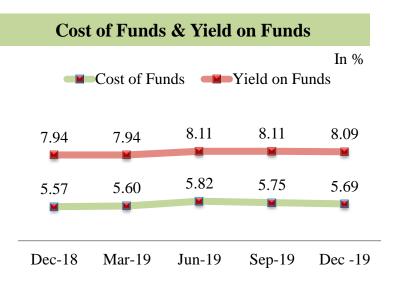
#### Net Interest Income - Cumulative





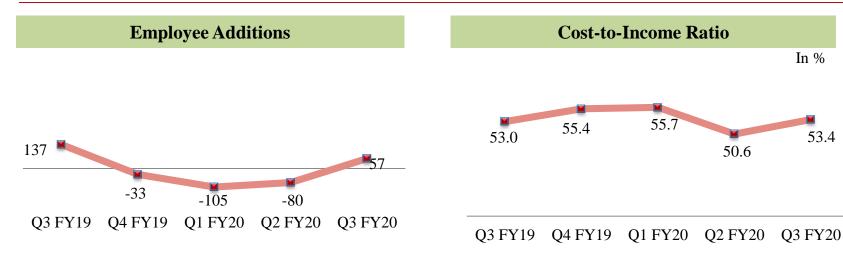


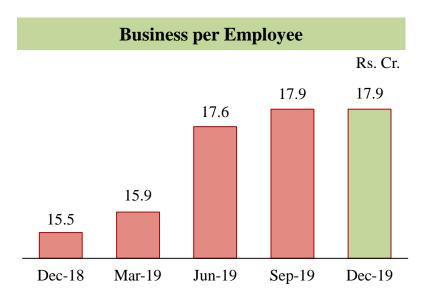


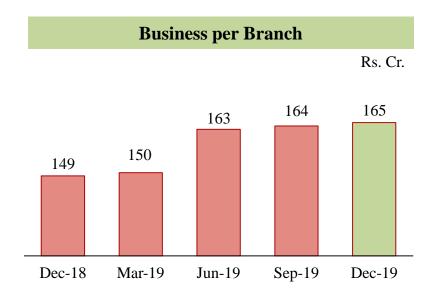


# Improving Operating Efficiency



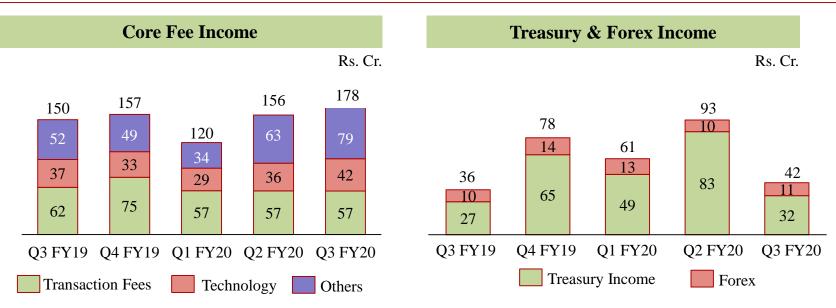






### Strong Other Income





**Investment Book as on Dec-19** 

| Details | Rs. Cr. | Modified Duration |
|---------|---------|-------------------|
| НТМ     | 16,684  | 5.78              |
| AFS     | 4,340   | 3.75              |
| HFT     | -       | -                 |
| Total   | 21,024  | 5.50              |

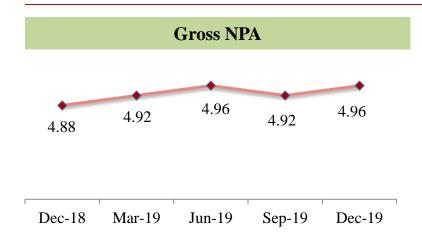
### Break Up of Provisions



| Particulars (Rs. Cr.)                       | Q3 FY19 | Q2 FY20 | Q3 FY20 |
|---|---------|---------|---------|
| For NPA & NPI                               | 189     | 285     | 203     |
| For Depreciation on Investments             | -7      | -1      | 23      |
| For Standard Assets                         | 10      | 3       | 16      |
| For Restructured Advances/Sacrifices & FITL | -       | 9       | 8       |
| For Unhedged Forex Exposure                 | -       | -       | -       |
| Others                                      | 11      | 11      | 12      |
| Taxes                                       | 45      | 21      | 32      |
| Total Provisions                            | 248     | 327     | 293     |

#### Non-Performing Assets







#### **Gross NPA Movement**

| Rs. Cr.    | Dec-18 | Mar-19 | Jun-19 | Sep-19 | Dec-19 |
|------------|--------|--------|--------|--------|--------|
| Opening    | 2,646  | 2,930  | 3,132  | 3,154  | 3,145  |
| Additions  | 659    | 368    | 241    | 435    | 361    |
| Deductions | 375    | 166    | 219    | 444    | 263    |
| Closing    | 2,930  | 3,132  | 3,154  | 3,145  | 3,244  |

#### **Net NPA Movement**

| Rs. Cr.    | Dec-18 | Mar-19 | Jun-19 | Sep-19 | Dec-19 |
|------------|--------|--------|--------|--------|--------|
| Opening    | 1,785  | 2,100  | 2,164  | 2,135  | 2,193  |
| Additions  | 555    | 305    | 195    | 352    | 301    |
| Deductions | 240    | 241    | 224    | 294    | 282    |
| Closing    | 2,100  | 2,164  | 2,135  | 2,193  | 2,212  |

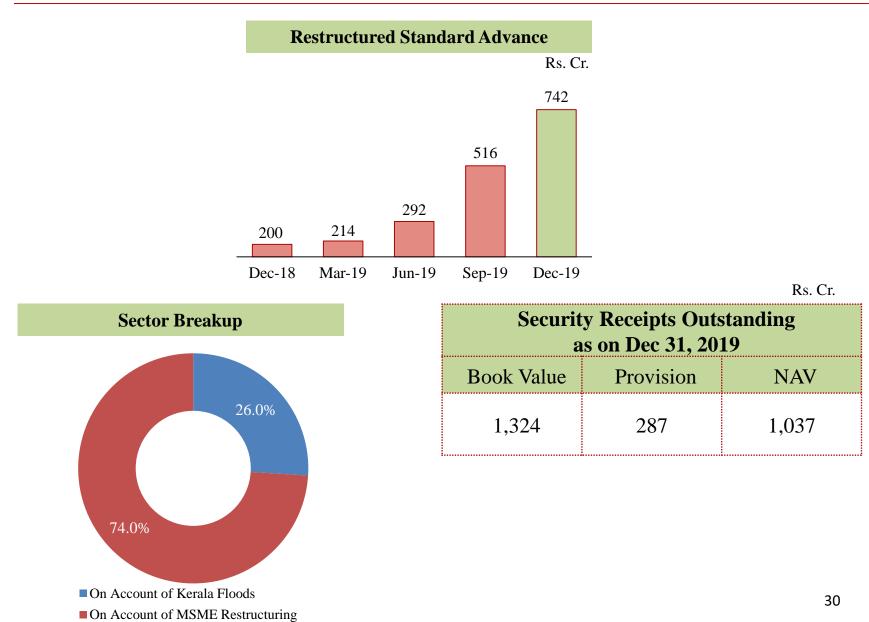
#### Stressed Assets - QoQ



| Rs. Cr.`                              | Gros    | s Basis | Net Basis |         |  |
|---------------------------------------|---------|---------|-----------|---------|--|
| KS. CI.                               | Q2 FY20 | Q3 FY20 | Q2 FY20   | Q3 FY20 |  |
| NPA                                   | 3,145   | 3,244   | 2,193     | 2,212   |  |
| Restructured Standard Advance         | 516     | 742     | 489       | 703     |  |
| Other Stressed Advances               | -       | -       | -         | -       |  |
| Total Stressed Assets                 | 3,661   | 3,986   | 2,682     | 2,915   |  |
| Advances                              | 63,920  | 65,335  | 62,993    | 64,329  |  |
| Stressed Assets<br>(as % of Advances) | 5.7%    | 6.1%    | 4.3%      | 4.5%    |  |

#### **Restructured Advances Breakup**





# Restructured Standard Asset Book

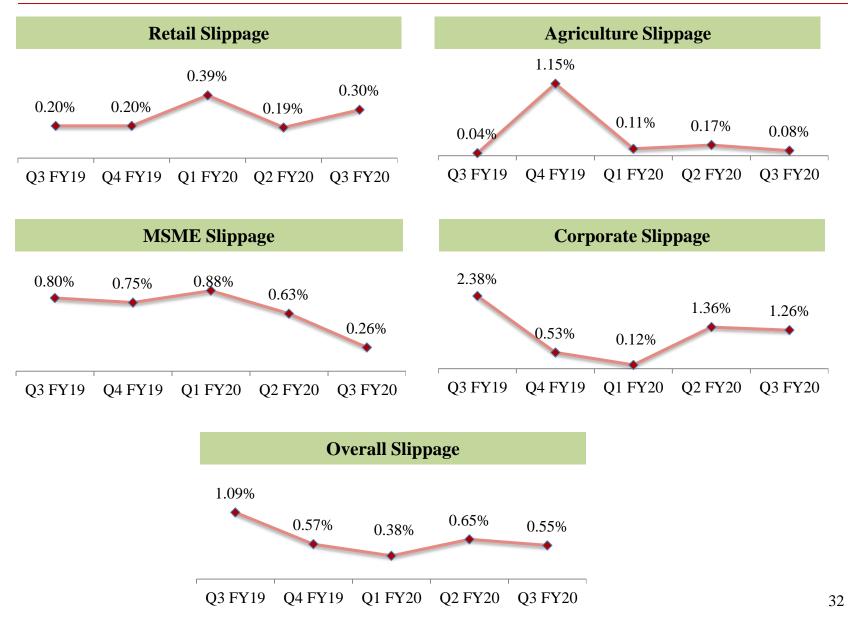


Rs. Cr.

|                                | Restructured Standard Advances |                   |                                     |                                    |                     |                    |  |  |  |
|--------------------------------|--------------------------------|-------------------|-------------------------------------|------------------------------------|---------------------|--------------------|--|--|--|
|                                | Opening                        | Fresh<br>Addition | Inc/(Dec) in<br>Existing<br>Balance | Upgradation<br>from NPA to<br>Std. | Slippages to<br>NPA | Closing<br>Balance |  |  |  |
| Infra Roads                    | -                              | -                 | -                                   | -                                  | -                   | -                  |  |  |  |
| Construction<br>EPC            | -                              | -                 | -                                   | -                                  | -                   | -                  |  |  |  |
| Under<br>MSME<br>Restructuring | 351                            | 195               | б                                   | -                                  | -                   | 552                |  |  |  |
| Under Kerala<br>Floods         | 165                            | 34                | (6)                                 | -                                  | 3                   | 190                |  |  |  |
| Total                          | 516                            | 229               | -                                   | -                                  | 3                   | 742                |  |  |  |

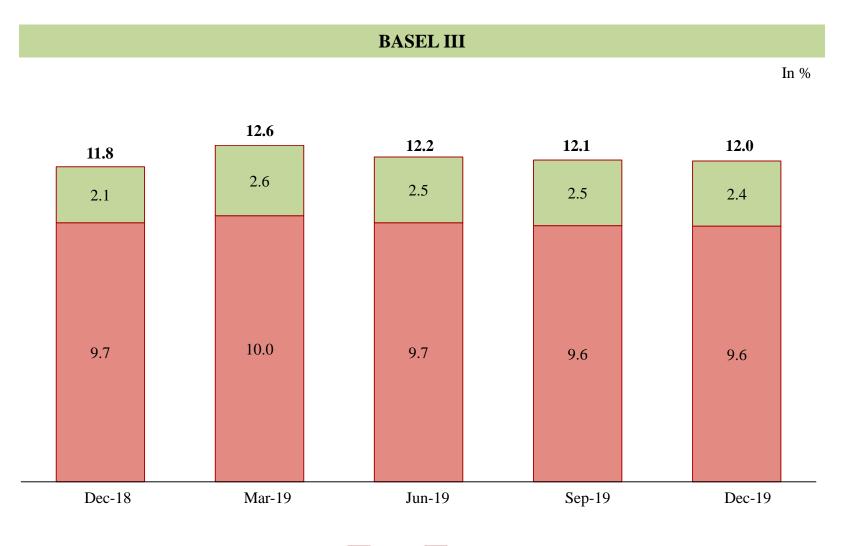
## Fresh Slippages / Advance Ratios





#### **Capital Composition**







# Profit & Loss Overview



| Rs. Cr.                       | Q3 FY20 | Q3 FY19 | Y-0-Y (%) | Q2 FY20 | Q-0-Q (%) |
|-------------------------------|---------|---------|-----------|---------|-----------|
| Net Interest Income           | 602     | 520     | 16%       | 584     | 3%        |
| Other Income                  | 220     | 187     | 18%       | 249     | -12%      |
| - Core Fee Income             | 178     | 150     | 19%       | 156     | 14%       |
| - Treasury & Forex            | 42      | 36      | 16%       | 93      | -55%      |
| Total Income                  | 822     | 706     | 16%       | 833     | -1%       |
| Operating Expenses            | 439     | 374     | 17%       | 422     | 4%        |
| <b>Operating Profit</b>       | 383     | 332     | 15%       | 411     | -7%       |
| Provisions &<br>Contingencies | 261     | 203     | 28%       | 306     | -15%      |
| Profit Before Tax             | 122     | 129     | -5%       | 105     | 16%       |
| Provision for Tax             | 32      | 45      | -30%      | 21      | 53%       |
| Profit After Tax              | 91      | 84      | 8%        | 84      | 7%        |

### Balance Sheet Overview



| Rs. Cr.                               | Dec 2019 | Dec 2018 | Y-o-Y (%) | Sep 2019 | Q-0-Q (%) |
|---------------------------------------|----------|----------|-----------|----------|-----------|
| Capital & Liabilities                 | 96,530   | 88,249   | 9%        | 94,955   | 2%        |
| Capital                               | 181      | 181      | 0.0%      | 181      | 0%        |
| Reserves and Surplus                  | 5,468    | 5,153    | 6%        | 5,366    | 2%        |
| Deposits                              | 84,874   | 77,665   | 9%        | 82,947   | 2%        |
| Borrowings                            | 4,311    | 3,688    | 17%       | 4,773    | -10%      |
| Other Liabilities & Provisions        | 1,696    | 1,562    | 9%        | 1,688    | 0%        |
| Assets                                | 96,530   | 88,249   | 9%        | 94,955   | 2%        |
| Cash & Balances with RBI              | 3,679    | 3,526    | 4%        | 4,076    | -10%      |
| Balances with Banks                   | 881      | 1,166    | -24%      | 902      | -2%       |
| Investments                           | 20,546   | 18,507   | 11%       | 20,530   | 0%        |
| Advances                              | 64,329   | 59,256   | 9%        | 62,993   | 2%        |
| Fixed Assets                          | 794      | 693      | 15%       | 792      | 0%        |
| Other Assets                          | 6,301    | 5,101    | 24%       | 5,661    | 11%       |
| <b>Business (Advances + Deposits)</b> | 149,203  | 137,729  | 9%        | 1,45,940 |           |
| Current Accounts                      | 3,904    | 3,485    | 12%       | 3,539    | 10%       |
| Savings Accounts                      | 17,518   | 15,421   | 14%       | 17,075   | 3%        |
| CASA Ratio                            | 25.2%    | 24.3%    | -         | 24.9%    | -         |

#### Key Metrics - Quarterly



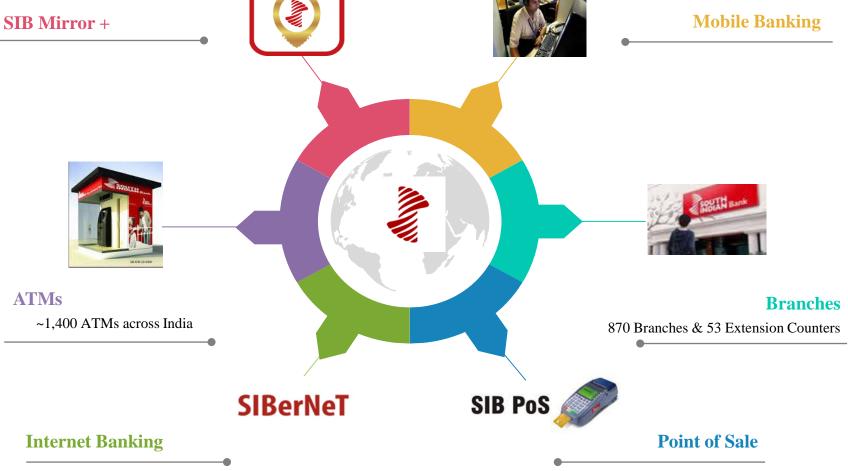
| Particulars                | FY18  |       |       | FY19  |       |       |       | FY20  |       |       |       |
|----------------------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|
| Particulars                | Q1    | Q2    | Q3    | Q4    | Q1    | Q2    | Q3    | Q4    | Q1    | Q2    | Q3    |
| Net Interest Margin (NIM)  | 2.80% | 2.95% | 2.88% | 2.73% | 2.60% | 2.61% | 2.66% | 2.46% | 2.53% | 2.69% | 2.72% |
| CRAR Basel III             | 12.1% | 11.7% | 12.5% | 12.7% | 12.2% | 12.1% | 11.8% | 12.6% | 12.2% | 12.1% | 12.0% |
| RoAA (Annualized)          | 0.6%  | 0.02% | 0.6%  | 0.6%  | 0.1%  | 0.3%  | 0.4%  | 0.3%  | 0.3%  | 0.4%  | 0.4%  |
| Provision Coverage         | 44.6% | 44.1% | 49.4% | 41.2% | 39.1% | 41.9% | 41.2% | 42.5% | 45.1% | 48.1% | 50.4% |
| CASA                       | 25.2% | 24.6% | 24.9% | 23.8% | 24.7% | 24.5% | 24.3% | 24.2% | 24.1% | 24.9% | 25.2% |
| Gross NPA                  | 3.61% | 3.57% | 3.40% | 3.59% | 4.54% | 4.61% | 4.88% | 4.92% | 4.96% | 4.92% | 4.96% |
| Net NPA                    | 2.54% | 2.57% | 2.35% | 2.60% | 3.27% | 3.16% | 3.54% | 3.45% | 3.41% | 3.48% | 3.44% |
| Book Value per Share (Rs.) | 27.7  | 27.6  | 28.4  | 29.0  | 29.1  | 29.0  | 29.5  | 29.5  | 30.4  | 30.7  | 31.2  |
| EPS (Rs.) (Annualized)     | 2.3   | 0.1   | 2.5   | 2.6   | 0.5   | 1.5   | 1.8   | 1.6   | 1.6   | 1.9   | 2.0   |
| Customer Touch Points      |       |       |       |       |       |       |       |       |       |       |       |
| - Kerala                   | 493   | 494   | 494   | 496   | 496   | 496   | 494   | 503   | 503   | 503   | 503   |
| - South India (Ex-Kerala)  | 259   | 260   | 261   | 264   | 266   | 266   | 266   | 270   | 270   | 270   | 271   |
| - Rest of India            | 149   | 149   | 149   | 149   | 149   | 150   | 150   | 150   | 150   | 149   | 149   |
| Total                      | 901   | 903   | 904   | 909   | 911   | 912   | 910   | 923   | 923   | 922   | 923   |



## Present across Customer Touch Points







# **Technology Initiatives**





Mirror + is an all in one stop for your mobile banking needs, with additional features as IMPS (24/7) fund transfer, NEFT fund transfers, and full access to account information, and much more

SIBerNet is a suite of comprehensive internet banking services positioning SIB as a technology-driven bank offering superior services to retail customers with added security like OTP, FRM Solution.

> Retail branches now interconnected with single-window service and providing real-time online, real-time transactions to customers.

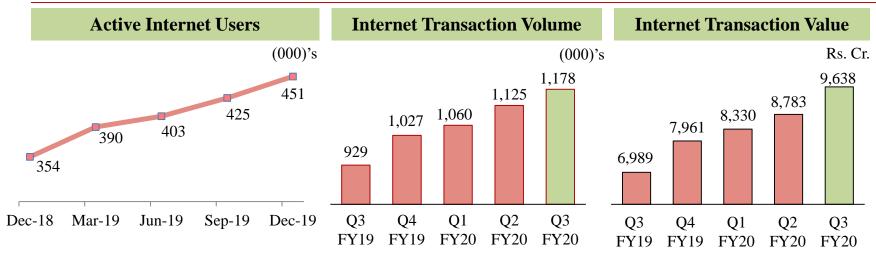
> Instant account opening facility through Quick Account Opening, TAB Account Opening supported by e-KYC.

SIB offers Visa, MasterCard, and RuPay debit cards with online access to users for secure domestic and international transactions

> Centralized Processing Center allows enhanced risk management and customer creation with complete KYC compliance and fraud prevention tools

# Personal Banking: Technology Banking

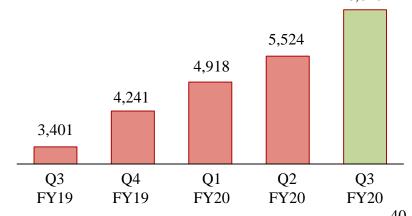


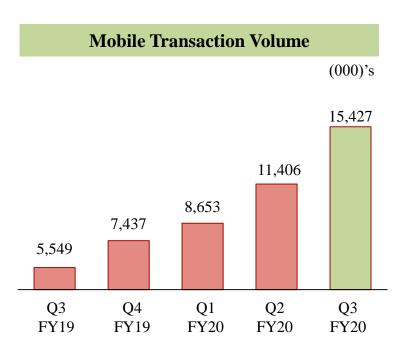


Mobile Transaction Value



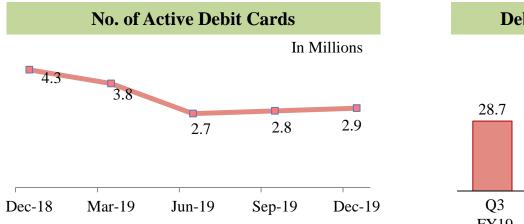


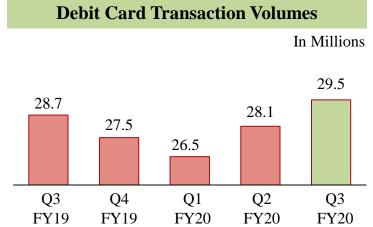


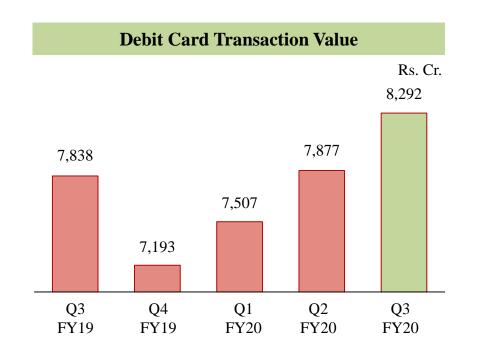


## Personal Banking: Debit Cards











# Leadership Team



### Mr. V. G. Mathew, MD & CEO

- Post Graduate in Physics and CAIIB with over 40 years of experience
- Joined SIB in January, 2014 as Executive Vice President and appointed as MD & CEO in October 2014
- Significant experience in Retail & Corporate Credit, Technology and Risk Management
- Joined SBI as a probationary officer in the Ahmadabad Circle in 1978 and was Chief General Manager before joining SIB
- The major assignments handled by Mr. Mathew in SBI are
  - Dy. General Manager (IT Networking Project)
  - Dy. General Manager and Branch Head, (Overseas Branch, Bangalore)
  - General Manager, (Corporate Accounts Group-Mumbai Branch)
  - Chief General Manager (Risk Management)
  - Chief General Manager (Corporate Accounts Group)
- He has served on various committees at Corporate Center of SBI such as Wholesale Banking Credit Committee, Investment Committee, Corporate Centre Credit Committee and was a Director on the Board of SBI Macquarie Infrastructure Trustee (P) Limited

# Leadership Team



### Mr. Thomas Joseph K, EVP (Operations)

- Bachelors Degree in Engineering and Diploma in Management & CAIIB
- He is associated with SIB since 1984 and heads Departments such as Risk Management, Technology, Marketing, Corporate Financial Management, Human Resource and Inspection & Vigilance
- He was Head of Credit handling a portfolio of Rs. 40,000 crores and was instrumental in the execution of the Retail Strategy of the Bank which saw significant growth in the MSME & Agriculture Sectors

### Mr. G. Sivakumar, EVP (Credit)

- Postgraduate in Chemistry and holds Masters Degree in Business Administration & CAIIB
- He heads Credit and Legal Departments
- He has over 35 Years of Experience in Domestic and International Banking in India and Abroad
- Before joining SIB, he was the General Manager and Head of Private Equity Vertical in State Bank of India where he was responsible for Private Equity and Venture Capital Investments made by the Bank
- He was also a nominee director on the Board of Directors of four companies and Investment Committee of more than ten Alternative Investment Funds

## Mr. K. N. Reghunathan, EVP (Treasury)

- Commerce Graduate & CAIIB
- He is responsible for Treasury Operations of the Bank along with International Banking Division
- Before joining SIB, he was associated with Union Bank of India and was General Manager of Treasury and International Banking Division.
- He was the Bank's nominee on the Board of FIMMDA and SBI Global Factors and Member of the Advisory Committee of Metropolitan Stock Exchange of India, IDFC Investment Fund, TATA Growth Fund, TATA Innovative Fund, India Advantage Fund I & II

## Management Team



#### Mr. Benoy Varghese (Country Head - Wholesale Banking)

· Bachelors Degree in Arts & Masters Degree in Business Administration and CAIIB

#### Mr. Raphael T.J., Chief General Manager (Chief Information Officer)

· Bachelors Degree in Commerce, Masters in EXIM, Diploma in Financial Management and CAIIB

#### Mr. John Thomas (Country Head - Business Development)

• Bachelors Degree in Science, MBA and CAIIB

### Mr. Shelly Joseph, General Manager

• Masters Degree in Commerce & CAIIB

#### Mr. Sanchay Kumar Sinha (Country Head - Retail Banking)

• Bachelor's degree in Arts, Post Graduate Certificate in Business Management (XLRI)

#### Mr. Chandrasekhar Mukherjee, Chief People Officer

- Bachelors Degree in Commerce
- Post Graduation Diploma in Personnel Management & Industrial Relation

# Management Team



#### Mr. Anto George T, General Manager (Head of Inspection & Vigilance Department and Chief of Internal Vigilance)

- · Bachelors Degree in Arts & Post Graduate Diploma in Computer Application and MBA in HR Management
- Certification in RDBMS & Oracle 8i and JAIIB

### Mr. Reddy N J, General Manager

Masters Degree in Commerce & LLB

### Mrs. Chithra H, Chief Financial Officer

- Bachelors Degree in Commerce
- · Associate member of the Institute of Chartered Accountants of India
- Certified Associate of the Indian Institute of Banking & Finance

### Mr. Sibi P M, Chief Compliance Officer

- Bachelor of Technology
- · Certified Associate of Indian Institute of Banking & Finance
- FRM and GARP

### Mr. Jimmy Mathew, Company Secretary

• Bachelors Degree in Commerce, Associate Member of Institute of Company Secretary of India and Institute of Cost & Management Accountants of India. Also a Certified Associate of the Indian Institute of Banking & Finance

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## For further information, please contact:

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